

AGENDA ITEM NO: 5

Report To: Health & Social Care Committee Date: 23rd April 2015

Report By: Brian Moore Report No: SW-08-2015-HW

Corporate Director

Inverclyde Health & Social Care

Partnership

Contact Officer: Helen Watson Contact 01475 715285

Head of Service No:

Planning, Health Improvement &

Commissioning

Subject: CHCP Corporate Directorate Improvement Plan – Progress Update to

March 2015

1.0 PURPOSE

1.1 To present to members an update on the progress of our agreed actions against our Corporate Directorate Improvement Plan 2013-2016, up to March 2015.

2.0 SUMMARY

- 2.1 As with all other Directorates across Inverclyde Council, Inverclyde CHCP (now HSCP) developed a three-year Corporate Directorate Improvement Plan (CDIP), approved by the CHCP Sub-Committee members in March 2013.
- 2.2 The CHCP Corporate Directorate Improvement Plan is an integrated plan, designed to articulate the key development and improvement actions for the CHCP in the three-year period 2013-2016, reflecting both the Council and NHS GG&C planning requirements.
- 2.3 The CHCP CDIP is informed by the Corporate Statement of the Council, the Corporate Plan and the Planning and Policy Frameworks of NHS GG&C and by improvements identified in a number of self-assessments undertaken across the CHCP. The Plan is not exhaustive. It does however, take into account significant change or redesign activities to improve performance, quality and outcomes for local people. The actual detail of service level activity is contained within each Head of Service's Quarterly Service Review and in team plans.
- 2.4 From 1st April 2015 the shadow arrangements commence for the Health and Social Care Partnership (HSCP). Over the coming year a strategic plan for the HSCP will be developed and will incorporate priorities and improvement actions from beyond 2016.
- 2.5 This strategic plan will be informed by our assessment of what progress has been made against the actions set out in the former CHCP CDIP, alongside new and emerging strategic priorities for the HSCP as set out in consultation via the new Strategic Planning Group and Integration Joint Board. Importantly, the Strategic Plan will be required to reflect the Scottish Government suite of national outcomes.

3.0 RECOMMENDATIONS

3.1 Members are asked to note the reported summary of progress up to March 2015 against the CHCP Corporate Directorate Improvement Plan 2013-16.

Brian Moore Chief Officer Inverclyde Health & Social Care Partnership

4.0 BACKGROUND

- 4.1 Inverclyde CHCP prepared a three year Corporate Directorate Improvement Plan in 2013, to satisfy the planning guidance of Inverclyde Council and reflect that of NHS Greater Glasgow and Clyde.
- 4.2 The plan focuses on key areas of improvement and development action, which were considered in 2013 to have the greatest need for detailed work and which will result in significant change and/or redesign to services to improve performance, quality and outcomes for local people. The day to day actions of the partnership are not included in this plan.
- 4.3 This plan provides an integrated approach of the key areas of activity for the CHCP over the period 2013-2016, in addition to the core purpose of the CHCP of providing Community Health and Social Care services to the people of Inverclyde. To date it has provided an important driver for continual improvement.

5.0 SUMMARY OF PROGRESS

- 5.1 This CDIP action plan reports on the progress updates of 58 actions for the CHCP service areas. The majority of these actions continue to be a work in progress and seven percent are completed. For example:
 - Action reference (1.3) The Young Carers service has increased service delivery by providing an additional Young Carer/Kinship Group and supports 5 groups of young carers from a variety of age groups.
 - Action reference (3b. 4) Shifting the Balance of Care We have surpassed the target set at a 5% increase in the number of people accessing telecare support by March 2015.
 - Action reference (2.14) The Financial Inclusion Partnership is working well and the establishment of an outreach worker in post is targeting hard to reach families at risk of poverty.
- 5.2 The new HSCP Strategic Plan will be informed by our assessment of what progress has been made to date against these actions, and a decision will be based on this assessment in relation to which actions remain and which are no longer relevant or have been completed.

6.0 PROPOSALS

- 6.1 All CDIP updates are currently made directly on to the Corporate 'Inverclyde Performs' QPS system. The CHCP Quality & Development Service are currently working to design an interactive dashboard and it is envisioned that briefing booklets will be produce from this system which will provide a more visual report for future reporting to the Health & Social Care Committee and the Integration Joint Board (IJB).
- 6.2 These progress updates to the CDIP action plan will link to our Integrated Performance Improvement Exceptions Report which is also being presented to this committee, and will also be presented on a six monthly basis to the IJB.

7.0 IMPLICATIONS

Finance

7.1 There are no specific financial and workforce implications from the actions proposed to be undertaken in the Directorate Improvement Plan, as these are an intrinsic part of the operational budget and management process.

Financial Implications:

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report £000	Virement From	Other Comments
N/A					

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact £000	Virement From (If Applicable)	Other Comments
N/A					

Legal

7.2 Any legal implications of the actions proposed will be considered individually with legal services and the relevant Head of Service.

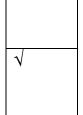
Human Resources

7.3 Any Human Resources implications of actions will be addressed via the usual agreed process.

Equalities

7.4 There are no negative equalities implications. There are key actions in the Plan designed to impact favourably on people with protected characteristics, and to address the inequalities that persist in Inverciyde.

Has an Equality Impact Assessment been carried out?



YES (see attached appendix)

NO - This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy. Therefore, no Equality Impact Assessment is required.

Repopulation

7.5 There are no negative environmental or population implications detailed in the actions within the Plan that require attention.

8.0 CONSULTATIONS

8.1 Actions contained in the Plan are derived from on-going engagement with service users, carers and the wider community as well as from staff and other stakeholder groups. On-going consultation is a key feature of the HSCP's daily business.

9.0 LIST OF BACKGROUND PAPERS

9.1 Corporate Directorate Improvement Plan 2013-2016.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
1.1	Carers	Carers can	Carers feel	We will deliver on the	Carer feedback.	HoS PHIC	Core resources	SOA 2, 4, 8
		access self-	supported in	commitments of the	Strategy outcomes.	HoS HCC	NHS Carers	Healthy
		assessment	their caring role.	Inverclyde Carers and	Numbers of		Information	Nurtured
		and		Young Carers Strategy	assessments		Strategy Fund	Respected
		independent	Carers' needs	2012 – 2015.	completed.		Reshaping Care for	C2, 3
		assessments	are assessed in	-			Older People	CP4
			their own right.		PI Ref. 1,2a,2b		Change Fund	
1.2	Carers	Working	Carers are	We will implement	Analysis of	HoS PHIC	Core resources	SOA 4 8
		towards	involved as	training programmes for	feedback from	HoS HCC	NHS Carers	Healthy
		enabling users	Equal Partners	staff to support them in	service users and	HoS C&F/CJ	Information	C3
		and carers to	in the delivery	involving carers are	carers	HoS MHAH	Strategy Fund	SOA 2
		be more	of care	equal partners in the			Reshaping Care for	Nurtured /
		involved in the		planning, deliver and	Evidence of carer		Older People	Respected
		planning and		review of care	involvement in care		Change Fund	C2
		delivery of			planning and			
		care			review			
					PI Ref. 2b,2c, 2d			

Through the rolling out of EPiC training programme a consistent message is being delivered to staff around the key principles in supporting carers as Equal Partners in Care. In addition staff are being advised to inform carers with whom they come into contact about the Self-Assessment tool for carers and signpost them to the Carers Centre to access a range of supports to enable them to continue in their caring role. In the past year 62 Self Assessments have been completed.

The same consistent message is being delivered by carer support staff at the Hospital (which was recently highlighted by the Scottish Government as an example of good practice) and community outreach work with older carers / carers of older people funded by the Change Fund.

A series of information seminars have been organised for carers by workers employed through the Reshaping Care for older people Change Fund around long term and contingency planning to assist them to address issues around legal matters such as power of attorney and future care arrangements.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
1.3	Young Carers	Identified young carers have access to support and advice/ information	Increase in numbers of young carers known to services and receiving support	We will work to maximise the potential for young carers through increased identification, assessment, support and referral by implementing the year 2 actions of our Young Carers Strategy 2012 – 2015	Number of young carers known to services. Number of young carers accessing key supports PI Ref. 2d,2e	HoS C&F/CJ	Core resources NHS Carers Information Strategy Fund	SOA 6 Active, Included CP5 C4

Young carers staff have participated in the delivery of the EPiC programme, where they have shown the DVD produced by young carers to raise awareness about the issues facing young people who also have a caring role. The DVD will be used in schools and other settings to promote awareness and discussion with staff to encourage identification of young carers and address issues of support. The service currently supports 5 groups of young carers from a variety of age groups. The most recently established group consists of young people age 8, who are either siblings of children with additional needs or assisting a parent or other relative, who has long term health or addiction issues

We will continue to identify young carers, assess need, provide a service that meet young carer needs and work with the agencies that can support the needs of young carers. Those agencies are: - primary and secondary schools, community care and mental health services (where the child's parent is the cared for person), Community Learning and Development Service and Carers Centre (for young carers making the transition to becoming an adult carer).

The young carers' service has increased service delivery by providing an additional Young Carer /Kinship group. It is co working with the Carers Centre to explore the delivery of a group to young carers in transition to the adult carers' service.

The Young Carers Strategy 2012 - 2015 will be reviewed this year with the aim of producing a Strategy for 2016 – 2019.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
1.4	Information Governance	Agreement reached that Records Management Plan required	To have a robust Records Management Plan in place by 2014/15	We will work with Internal Audit; Legal; ICT and practitioners to develop the CHCP Records Management Plan by 2014/15.	Plan will be completed and agreed.	Corporate Director	Within existing resources	SOA 8 Respected CP4

Work on the Records Management Plan is well underway, with a requirement to submit by June 2015. There is a workshop scheduled to take place on 15th April 2015 on information sharing and will involve all stakeholders to discuss the Invercive draft Information Sharing Protocol. Mandatory training (Information governance, Information security and Records management) has begun and all employees have been asked to complete this e-learning module. We are also undertaking a staff survey to ascertain whether understanding of information governance issues is improving.

1.5	Tackling	Established	All staff have a	We will fully implement	Number of	HoS PHIC	Within existing	SOA 4
	inequality	and agreed	greater	our existing Equalities	assessment and		resources	Respected
	and	Equalities	awareness of	Delivery Plan by March	improvement plans			Included
	promoting	Delivery Plan	the needs of	2014.	Evidence of			CP5
	equality		groups with		listening to the			
			protected		views of people			
			characteristics		with protected			
					characteristics			
					Equalities			
					legislation			
					compliance			

UPDATE:

The NHS GG&C and the Corporate Inequalities Team (CIT) agreed to continue to work alongside the Council Equality Group to support the move towards more integrated equality work in Inverclyde.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
1.6	Service Supports	As a CHCP we are still operating split HR arrangements supported by services in both Parent Organisations	We want to make better use of the Partners' resources with regard to HR	We will continue to explore the options of honorary contracts and a HR/ Personnel Service Level Agreement between both parent organisations.	New HR support model agreed and implemented	Corporate Director	Within existing resources	SOA8 Respected and Responsible CP4
No p		port at this stage				ı		
1.7	Accommo dation	Plans for future accommodation agreed.	Clyde Square and Port Glasgow accommodatio n open	We will implement the CHCP Accommodation Strategy, move to new accommodation in Clyde Square and Port	Move to Central Library, new Port Glasgow office.	Corporate Director	Within agreed financial framework	SOA 8 Healthy CP4

Staff have moved into Hector McNeil House and Princes Street House. User groups are meeting on a regular basis at both locations to resolve any accommodation issues that may arise.

Glasgow.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
1.8	Mobile Working	Agreement reached for pilots of agile and mobile working.	More efficient ways of working, from fewer sites are in place for the CHCP.	We will implement agile/mobile working by March 2014.	Agile working pilot completed	Corporate Director	Within agreed financial framework	SOA 8 Healthy CP4

With the move to Hector McNeil House and Princess Street House the CHCP has significantly reduced the number of sites where employees are based. Hot-desking and increased use of laptops also means that employees are more able to work from home and other locations as appropriate.

1.9	Environ-	Low levels of	Improved	We will provide staff	Increased	Corporate	Contained within	SOA 7
	ment	staff	employee	with information and	awareness.	Director	existing budgets	Nurtured
		awareness of	environmental	training to change our				CP4
		the Council's	awareness and	environmental	Reduction in			
		environmental	understanding.	behaviour.	commodities			
		agenda.			consumption			
					Reduction in			
					business mileage			

UPDATE:

A number of HSCP staff have moved to new modernised offices where there are flexible working arrangements. A number of staff have laptops allowing them to work from various offices across the HSCP which in turn reduces the amount of printing required. We are currently working within paper light offices with the introduction of the new Electronic Document Management System CIVICA. As a result of the Officer Rationalisation we are part of the council's campus which encourages staff to walk between the various buildings and reduces travel/business mileage. The new modernised facility provides a reduced level of lighting. We have also installed recycling bins within the premises.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
2.1	People Involve- ment	People Involvement Framework is agreed	Users, Carers and communities are involved in shaping our priorities	We will implement the CHCP People Involvement Framework across all services by March 2014	Monitoring of the Framework and reports to CHCP Sub-Committee	HoS PHIC	Within existing resources	SOA 2 Respected Responsible Included CP4

An audit is conducted on an annual basis to capture the variety of involvement and engagement carried out across the CHCP. A number of reviews and Strategies are being developed in partnership with services users and carers e.g. Autism Strategy; Learning Disability Review.

The CHCP Advisory group continues to be the vehicle through which issues are raised with CHCP and responses fed back to the representatives who are involved in this body. The Carers Network continues to develop as an informal forum for carers to come together to share issues and concerns and feed into the Advisory Group.

2.2	Quality	Governance	There is a culture	We will develop a	Framework in place	HoS PHIC	Within existing	SOA 8
	Assurance	meetings	of continuous	CHCP Quality	and service		resources	Healthy
		with	review and	Assurance	improvements			CP4
		providers	improvement in	Framework by	documented			
		and	all services	March 2014.				
		commission-						
		ers						

UPDATE:

In progress - deadline changed to March 2016 for new HSCP, to take account of new legislation requirements and their associated work. A draft quality assurance framework is being considered by the HSCP Extended Management Team.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
2.3	Commissi oning	Draft CHCP Commission- ing Strategy developed.	Commissioning intentions of the CHCP are clearly articulated to assist planning amongst	We will agree and implement CHCP overarching Commissioning Strategy by March 2014	Monitoring of the Strategy and reports to CHCP Sub-Committee	HoS PHIC	Within existing resources, and looking a disinvestment reinvestment opportunities	SOA 8 Healthy CP4
UPDATE: Our Over	arching Comr	missioning Strate We make	egy has been revised To be sure we are	to form a statement of We will undertake 3	principles and intentio 3 Benchmarking	n. Complete HoS PHIC	Within existing	SOA 4,5,6 & 8
	Improve- ment	inconsistent use of bench- marking opportun- ities	delivering the best possible services for local people, based on learning from other areas and other models	benchmarking projects per year across the CHCP, making use of the Scottish Community Care Benchmarking Network and other benchmarking groups	reports presented to Heads of Service per annum		resources	Healthy CP2,3 & 4

Benchmarking has been undertaken in Children's Services in respect of LAAC attainment and accommodated children. We will promote more widely that we can use the Scottish Community Care Benchmarking Network (SCCBN) and the local authority benchmarking family we belong to.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
2.5	Service Improve- ment	Inconsistent use of outcome models and outcome focused assessment	Agree outcome based assessment tools to determine outcomes to be achieved in working with people	Determine, agree and implement a consistent model of outcome focused assessment across all frontline services	Outcomes focussed assessments in place for each client by 2016	CHCP-wide led by operational Heads of Service	Within existing resources	SOA 4,5,6 & 8 Respected & Responsible CP1 & 4

Training is ongoing for Outcome Focused Assessment within the HSCP incorporating the Wellbeing & GIRFEC indicators. This work has been progressing and an assessment tool is being implemented on SWIFT. This will continue to be monitored throughout the year.

2.6	Service	Services	Working to	We will ensure there	CHCP Reflection	Corporate	Within existing	SOA 4,5,6 & 8
	Improve-	occasionally	achieve our	is more frequent	Framework	Director	resources	
	ment	operate in	objectives and	sharing of	Established			Healthy CP4
		isolation,	deliver best	information and				
		with limited	outcomes for	experience across	Theme/			
		sharing of	people	the CHCPs services	development			
		practice and			based Extended			
		learning			Management Team			
					sessions inplace			

UPDATE:

The HSCP Quality Assurance Framework has been drafted as noted at 2.2 and will develop a routine means of this happening. The revised process around Complaints should also help in respect of learning from complaints etc. A full update will be provided in the Annual Complaints Report in August 2015.

Ref Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
2.7 Service Improvement	We use significant incidents as an opportunity for reflection and learning but could do so more fully	The CHCP is learning and reflective organisation that grows and strengthens our response to need based on learning from experience	We will learn and grow as a CHCP from considering and reflecting on significant incidents and case reviews	Significant incident reports considered at Heads of Service meeting and improvement/ learning plans developed CHCP Reflection Framework in place	Corporate Director	Within existing resources	SOA 4,5,6 & 8 Healthy CP4

The HSCP Quality Assurance Framework has been drafted and will help us to learn and grow as an HSCP from considering and reflecting on significant incidents and case reviews. This work is being led by the Clinical and Care Governance Forum.

2.8	Service	No clear	All policies and	We will utilise the	Review	HoS PHIC	Within existing	SOA8
	Supports	process of	procedures are	Quarterly Service	effectiveness of		resources	Respected and
		reviewing	reviewed and	Review process to	this process on an			responsible
		policies and	developed using a	identify policies and	annual basis			CP4
		procedures	clear process	procedures				
				workstreams				

UPDATE:

Work is underway in re-developing the Quarterly Performance Service Review (QPSR) content to include a review to identify a process for updating policies and procedures.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
2.9	Service Supports	Multiple data streams that vary in quality and currency	Have robust benchmarking activity	We will rationalise performance information by December 2013	OPR; reports to CHCP Sub- Committee	HoS PHIC	Within existing resources	SOA 8 Healthy CP4

This is now Complete – A repository of data measures has been developed by the HSCP Quality & Development Service, which are mapped to the Wellbeing indicators to e.g. Safe, Healthy, Active, Nurtured, Achieving, Respected and Responsible and Included. (SHANARRI). Quarterly Performance Service Reviews are now well established across the service areas of the CHCP and close monitoring and scrutiny of performance occurs routinely. New requirements have been introduced to reflect the national outcomes underpinning the Public Bodies (Joint Working) (Scotland) Act 2014. We will work with ISD Scotland to redevelop our intelligence and data to reflect the new reporting requirements.

2.10	Commun-	СНСР	Information on	Review our	We will monitor	Corporate	Within existing	SOA 8
	ication	Website	service access is	communication	use of translation,	Director	resources	Responsible
		requires	more routinely	channels by March	alternative formats			Included
		updating	available and	2014.	and website, and			CP5
			informs service		monitor			
			planning	Deliver the	implementation of			
				Communication	CSLP; AIP and CSP.			
				Support and				
				Language Plan and				
				associated policies.				

UPDATE:

The Communication Group meets regularly and is well attended by a range of stakeholders. Work is progressing well with the development of the HSCP section of the Inverclyde Council website.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
2.11	Clinical and Care Govern- ance	Arrangements are in place but require to be strengthened	Clinical and care governance is robust across the CHCP	We will develop an integrated approach to care governance and clinical governance by December 2013.	Monitoring of the CCG Action Plan through the CCG Committee	HoS HCC Clinical Director PI Ref. 40,42	Within existing resources	SOA 4 Healthy CP4

The HSCP Quality Assurance Framework which has been drafted for the new HSCP will take account of both the clinical governance and care governance agenda.

2.12	Working	No formal	Achieve closer	We develop and	Monitoring	HoS HCC	Within existing	SOA 4
	with Acute	arrangements for whole	working between primary and	implement a programme of joint working between	of the programme	Clinical Director	resources	Healthy CP2, 4
	Services	system working across primary,	secondary care Achieve closer	primary and secondary care including improved referral process and	and reports to CCG Committee	Director		CF 2, 4
		community and acute services.	working with Maternity Services.	deliver the Integration of Community and Secondary Care Pilot in Inverclyde by 2015.				

UPDATE:

The programme of joint working between primary and secondary care taken forward for this action includes:

The implementation of a joint action plan currently in place which is updated on a fortnightly basis and focusses on improving hospital discharge and reducing delayed discharge. A strategic group meet fortnightly to monitor this progress.

A joint older people's development group has also been established and currently meet on a bi-monthly basis in order to take practice issues forward. We have initiated a programme to use the Integrated Resource Framework data to review High Resource Individuals (HRI) to understand current primary and secondary care demand and influence appropriate shift in this demand by working collaboratively.

Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
Velfare eform	Impact of welfare reform anticipated to be severe in Inverclyde	People in Inverclyde are supported to negotiate the benefits system, maximise their income and are more able to manage their money effectively and efficiently	We will ensure we have a robust Advice Services Team who is able to support clients. We will ensure CHCP staff are trained in all aspects of welfare reform to ensure they can best support their clients.	Increased numbers of staff trained in Welfare Reform.	HoS PHIC	Within agreed financial framework	SOA 3 Achieving CP5

Advice Services are now located within Hector McNeil House and Princess Street House providing improved support to Inverciyde residents. This includes assistance with the Welfare Reforms and also easier access to more specialist advisors (e.g. money advice). The new telephone triage service is improving client access and reducing waiting times.

2.14	Financial	There are	Improved access	We will continue to	Monitor Financial	HoS PHC	Within agreed	SOA 3
2.14	Inclusion	many vulnerable people and families who require support	to financial inclusion services, particularly for families at risk of poverty	be a key partner in the delivery of the Inverclyde Financial Inclusion Partnership and Strategy.	Inclusion Strategy outcomes. Number of referrals. Development of the Financial Inclusion	Tios rine	financial framework	Achieving CP5
		зарроге		on accept.	pathway.			

UPDATE:

The Financial Inclusion Partnership is working well and the strategy is being implemented. A new case management system has been being implemented (Bright Office) and will improve efficiency of the team by reducing the number of systems being used. An Outreach Worker is now in post and is targeting hard to reach families at risk of poverty.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
2.15	Gender	We believe	People subject to	We will deliver	Increased number	HoS C & F	Within existing	SOA 4
	Based	GBV is	GBV feel	shared Gender	of people accessing	Clinical	resources	Safe
	Violence	under-	supported	Based Violence	GBV support.	Director		CP1, 5
		reported in		approach with GPs				
		Inverclyde		by March 2014.				

Domestic Abuse is the highest recorded area of concern for children on the child protection register. Children and Families Services received approximately 500 domestic violence Concern Reports from the police between April 2013 and March 2014.

Multi Agency Risk Assessment conferences (MARAC) were set up in Inverclyde in September 2013 to discuss higher tariff cases and continue to take place on a 4 weekly basis.

A number of strategic activities also continue to take place to address GBV in Invercive. These are coordinated by the Violence Against Women Multi Agency Partnership (VAWMAP). Discussion has taken place with GPs at the GP Forum regarding GBV and how to respond when GPs come across a potential referral. Work is also on-going in relation to Routine Sensitive Enquiry (RSE).

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
2.16	Child and	There were 427	Children and	We will consolidate	Adult and Child	HoS C & F	Within existing	SOA 2
	Adult	new Adult	vulnerable	and continually	Protection Case	HoS HCC	resources	Safe
	Protection	Protection and	adults are	improve our	Reviews			C2
		146 Child	protected from	approaches to the				CP5
		Protection	harm, neglect,	protection of	PI Ref. 3a,3b,			
		referrals in	abuse and	children, adults and	3c,3d,4a,4b,4c			
		2013/14	exploitation	vulnerable groups.				

Child Protection:

The data for the annual period 2013/14 shows a drop in the number of CP1s completed for Child Protection within Inverciyde, a declining trend of -29% since Apr-Jun 2013. Child Protection Investigations for the first two quarters in 2014-15 average around 20, a reduction from an average 26 for the same period of the previous year. The percentage of referrals that result in investigation. However, the number of pre-birth babies referred in Apr-Jun 2014 at 12 is higher than at any other quarter in the past 18 months and at 32.4% is the highest proportion of new referrals over this period.

2.	.17	Child and	GP involve-	There is improved	We will increase the	5% increase on	HoS C&F	Within existing	SAFE
		Adult	ment in child	GP participation	% of child protection	baseline by April	HoS HCC	resources	SOA5
		Protection	and adult	in child and adult	case conferences	2014	Clinical		CP1
			protection	protection	attended by or		Director		
			could be		reports provided by	PI Ref. 5			
			improved		GP				

UPDATE: GPs have attended case conferences on some occasions, and agreement has been reached for GP representation on the AP Committee, to ensure a multiagency view and for advice on specific issues.

Child Protection:

During 2013-14 - **154** Child Protection Case Conferences were held. GP attendance was recorded at **3** of these conferences (2%) and reports were submitted by GPs to **16** conferences (10.4%). *Taken together this calculates to 12.3%*. So far for 2014-15 to September 2014 - **65** Case Conferences were held. GP attendance was recorded at **1** (<2%) and reports submitted by GPs to **8** Conferences. (12.3%). *Taken together this calculates to just less than 14%*. Although proportionately this is an improvement, from the previous year, the actual number of GP attendances is still very low.

CHCP Directorate Improvement Plan – Progress Update March 2015

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?	How much will it cost?	SOA, SHANARRI, Commissioning Theme and Corporate Plan Priority
2.18	Working with the 3 rd sector and local people	Co- production approach agreed via Change Fund Governance meetings.	Improved partnership working with the 3rd sector	We will continue to implement community capacity building and coproduction	Co-production embedded in the CHCP Community capacity maximised	HoS HCC	Within existing resources Reshaping Care for Older People Change Fund	SOA 2, 3 Included CP2, 4

UPDATE:

Work in progress - needs to be refined in line with moves to HSCP and Integrated Care Programme work / SDS.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3a.1	Children's Services Early Years Collaborative	Work has begun locally with our partners on the Early Years Collaborative.	Deliver tangible improvement in outcomes and reduce inequalities for Scotland's vulnerable children, shifting the balance of services towards early intervention and prevention by 2016	We will be active partners in Early Years collaborative This collaborative is introducing a cultural shift for all organisations and agencies to work together in achieving the stretch aims represented in the national guidance and the desired measures indicated in the next column.	15% reduction of rates of stillbirth and Infant mortality by 2015; 85% of all children within each CPP reach 27-30 month developmental milestone by 2017; 90% of all children reach developmental milestones by primary school by 2017 PI Ref. 6,7,8a,8b,8c	HoS C & F HOS Education IC Chief Executive All Organisations and Agencies

At December 2014 a total of seventeen improvement projects are in various stages of progress involving a range of service areas and supported by the collaboration of the Early Years Collaborative Team. These projects focus on Attachment and Child Development; Family Engagement and Developing Parenting Skills; Addressing Child Poverty; and Up skilling the Workforce. ISD published a report in December 2014 of the estimated coverage of the 27 month review over the 2013-14 period show that **68.4%** of children eligible for review in Inverclyde were reviewed, this is just below the national Scotland percentage of **73%**.

3a.2	Children's Services Children's Hearing Bill	Training in Children's Hearing Legislation is currently being developed.	Front line practitioners and managers to be familiar the new Children's Hearing legislation	We will Implement local actions as part of the enactment of new Children's Hearing Legislation.	Each young person will continue to have a child's plan and the SHANARRI wellbeing indicators will inform outcomes PI Ref. 9a, 9b, 10,11,12a,12b	HoS C & F
------	--	--	---	---	---	-----------

UPDATE:

Current processes and procedures associated with the Act specific to emergency transfers, admission to secure care and supervised contact are being revised with the aim of providing all staff with clear guidance.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3a.3	Children's Services Children	This will impact on Kinship, thoroughcare	Every child has a named person and those children with	We will roll out the named professional role in Health Visiting.	Named professional role in place	HoS C & F
	and Young People's Bill	services, and corporate parenting	additional support needs have a lead professional.	Once the Children & Young People's Bill is passed and the necessary guidance and regulation is developed, we will revise our corporate parenting strategy.	PI Ref. 9a, 9b, 10,11,12a,12b,13,	

We endeavour to place children within local community placements whenever possible however there has been a slight increase in the number of external placements in the last quarter owing to the complexity of need. As regulation and guidance is developed we continue to review the impact on current service delivery and the significant resource implications for future service provision associated with Kinship Care, Aftercare and Continuing Care elements.

3a.4	Children's	Special Needs	We want to embed	We will develop and agree a joined up	Number of first time teenage	HoS C & F
	Services	in Pregnancy	the roll out of the	model for the delivery of maternity	mothers participating in Family	
		(SNIPS) services	named person and	services to vulnerable women through	Health Nurse Partnership.	
		are currently in	lead professional.	the delivery of SNIPs and the Family	Each unborn child will have a	
		place.		Health Nurse Partnership	plan with either a named	
					person or lead professional	
					identified. PI Ref. 14	

UPDATE:

Our SNIPS Service is being audited for the years 2013 and 2014 at the request of Invercive Child Protection Committee (ICPC). Its aim is to examine the multi-agency decision making of the SNIPS Liaison Group in line with Getting It Right for Every Child and will look at the early identification of vulnerable women, the pathways to the service, the joint assessment of risk and the co-ordination of the child's plan. The outcome of this audit will be discussed at the Performance Management sub group of ICPC in February 2015 and inform the future development of SNIPS. As part of the Early Years Framework a study evaluating work stream 1 is being developed to the review the test of change for 3 families from 0-30mths. Its evaluation will review that Invercive's children have the best start in life.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3a.5	Children's Services	Overall smoking rates reducing but smoking in pregnancy remains high.	Fewer pregnant women smoke	We will work with maternity Smoke Free Services to provide all possible support for women to reduce the incidence of smoking in pregnancy	Increased quit rates in pregnancy. Reduced smoking prevalence in pregnancy.	HoS C&F HoS PHIC
					PI Ref. 15a,15b,16	

The Health Improvement Team will continue to work with maternity Smoke Free Services to support women to reduce the incidence of smoking in pregnancy. The plan is to take the learning from the service evaluation which includes the entire pregnancy pathway from pre conception to post natal; certain aspects of this are being facilitated by Greater Glasgow & Clyde Early Years Collaborative. This is a sub group of the Healthy Mums Healthy Babies programme. The Health Improvement Team facilitated joint development sessions with Health Visitors and Midwives specifically focussed on smoking in pregnancy to ensure referral pathways and joint working arrangements are robust. There has been a continual improvement in reducing the percentage of expectant mothers smoking. The latest data available (Dec 2014) shows that the percentage of all expectant mothers who smoke dropped to 18.3% from 21.3% at March 2013

3a.6	Children's	77 alleged offence	Establish Early	We will implement the current work	Number of EEI referrals	HoS C & F
	Services	cases screened April	and Effective	plan for Early and Effective	screened.	
	Early and	–Sept 12.	Intervention (EEI)	Intervention and achieve agreed	% EEI referred to Social Work	
	Effective	34 referred to Social	across Inverclyde	targets	% of EEI referred with other	
	Intervention	Work Services.			outcomes	
					PI Ref. 17a,17b,17c	

UPDATE:

Figures up to March 2014 show an increase in referrals and numbers of young people involved compared to the previous year up from 134 to 167 referrals during 2013-14. The percentage of children subject to referral and dealt with by children and families services fell to 42% in 2013-14 from 61% in 2013-14. We are currently reviewing our services to young people in this category and this review will take account of the Early Effective Intervention developments and aspirations of the Children and Young People's Bill. Young People aged 16 – 17 who are not on Supervision are not formally included in the EEI process, but Inverclyde decided to include those young people so there is an EEI process for all 8 – 17 year olds whether on Supervision or not. Lomond View Academy which is our new integrated school for our most excluded young people opened last year has capacity for 24 young people and will have a fully integrated multi-disciplinary staff team.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3a.7	Children's Services National Parenting Strategy	Parenting strategy agreed and implemented.	Parents are equipped to provide their children with the best start in life	Deliver targeted and universal Triple P parenting support.	Number of positive parenting programme (PPI) session delivered. Number of parents attending. PI Ref. 18a,18b	HoS C & F

All evaluations from practitioners for the year 2013/14 have now been collated and figures have been adjusted. There was an increase in the number of 'level 3' one to one interventions started in the most recent information available. The form has also been changed by Barnardo's to help collate more of the information around starting and finishing interventions. Two new groups started in January and February 2015 with 7 parents attending which means that these groups are now up and running on a more regular basis and should improve figures in the future.

3a.8	Children's	Targets met for	Reduce childhood	Improve identification and support for	% of children receiving 30	HoS C&F
	Services	Child Healthy	obesity and injuries to	vulnerable children and families.	months assessment	
	Healthy	Weight and	children and improve		% of LAC that have received a	
	Child	Child smile	mental health of		health check	
	Programme	Dentists.	children and young			
		30 Month	people. and oral health		PI Ref. 9a,9b,19	
		Assessment				
		due to go live				
		on 1st June				
		2013.				

UPDATE:

We have worked with the Early Years Collaborative (EYC) project, and are currently implementing a number of tests of change to ensure that the 3% reported as not attending the 30 month assessment have valid reasons for nonattendance. The re-introduction of the EMIS web is due to take place in May 2015. All staff is now either IT literate or are accessing training to up skill in preparation for electronic recording. Team Leads undertook risk assessment training in January 2015. National Practice Model training for all children and family health teams will take place in May 2015 alongside EMIS web training. Three team development sessions have been held since the last update and Caseload management supervision has been introduced and is currently delivered by team leaders.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3a.9	Children's Services	Children wait too long for access to Child and Adolescent Mental Health Services	Children and young people can access child and adolescent mental health services within18 weeks by December 2014	We will implement the 26 weeks referral to treatment guarantee for specialist Child and Adolescent Mental Health Services (CAMHS) services from March 2013, reducing to 18 weeks by December 2014.	CAMHS waiting times indicators PI Ref. 24	HoS C&F

The team has experienced an increase in referrals, many of which have been identified as being more complex and multifaceted cases requiring to be seen for longer periods of interventions.

The introduction of the Functional Analysis of Care Environments (FACE) Child and Adolescent Risk Assessment Suite (CARAS) is the UK's first evidence-based tool that is designed and validated to conduct accurate risk assessments for young people. This tool has been identified as part of a clinical risk management strategy in CAMHS, and has been introduced to the CAMHS teams in Greater Glasgow & Clyde (GGC) to allow the implementation of a person centred risk management plan. The Inverclyde team received training in November 2014 and this is now currently being implemented for the vulnerable children and young people identified.

3a.10	Transition	Pathways	Transition from	We will map transition pathways for	Mapping completed by March	HoS C & F
	from	between	children's to adult	children with disability moving to	2014	HoS HCC
	Children's to	children's and	services is more	adult services by March 2014		
	Adult	adult services	seamless and less			
	Services	need to be	stressful			
		improved				

UPDATE:

All of our looked after young people have a single plan which is inherently 'person centred'. The Transition Team from (Children with Additional Need and Community Care) use the GIRFEC principles of the SHANARRI wellbeing indicators to ensure that young people they work with are; safe, healthy, achieving, nurtured, active, respected and responsible and included.

A local authority benchmarking project which includes Inverclyde HSCP is underway across a number of the Scottish Government SOLACE family groups looking at Transition from Children's to Adult services. A report of the findings is due to be completed in May 2015.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3a.11	Criminal Justice	Consultation underway regarding future of Community Justice services in Scotland	New arrangements for Community Justice implemented	We will offer our local response to consultation by April 2013 and participate in the roll out of agreed model from 2014 onwards.	Consultation response submitted. Following SG announcement planning for chosen option put in place to facilitate/mitigate impact on CHCP.	HoS C&F and CJ
UPDATE						
Comple	1		Ι	I =	I	T.,
3b.1	Adult	Anticipatory	Increase early	Review the range of approaches to	Review of Anticipatory Care	HoS HCC
	Services	Care Planning is	intervention and	anticipatory care planning being	Planning for care home	Clinical Director
		not used to	prevention using the	employed and agree a consistent	residents complete.	
		maximum	anticipatory care	practice approach by August 2013.	Anticipatory Care Planning	
		benefit	framework		embedded	
UPDATE	-					
	•	•		ew the district nursing process to anticipat	•	d approach to
practice	e. We are also in	cluding anticipato	ry care plans as part of ou	ır hospital discharge process to avoid futur	e admissions where possible.	
3b.2	Reshaping	Project in place	Older carers are	We will support older carers to	Review range of carer funding	HoS HCC
	Care for	funded via	supported to develop	complete anticipatory care plans with	complete and sustainably	
	Older	Change Fund to	emergency and long	Carers Centre staff working jointly	secured for this project.	
	People	develop long	term care	with CHCP staff.		
		term and	arrangements			
		emergency				
		planning for				
		carers.				

Information programme (4 sessions in each block) on long term planning have been introduced which accounts for approximately 18 carers at each session. Worker currently engaging with approximately 24 carers on an on-going basis to develop their plans.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3b.3	Disability	Agreement to undertake Health Needs Assessment of adults with LD	The health of people with a learning disability is improved	We will undertake a health needs assessment of adults with a learning disability and implement recommendations by March 2014	Monitor implementation of the HNA action plan	HoS HCC
UPDATE			1.11.			
100% 0			1	rehensive adult health check. Complete		
3b.4	Shifting the	2222 people	More people are able	We will increase the number of people	The number of people with	HoS HCC
	Balance of	are in receipt	to manage their own	with telecare support by 5% by March	telecare support increased by	
	Care	of telecare as	health conditions	2015	5% by March 2015	
		at March 2013			,	
					PI Ref. 20	
UPDATE	: Complete - At	8th April 2015 the	ere are 2.348 individuals in	receipt of a telecare support which is an i	ncrease of 6%, compared with the	number of
		The state of the s	5% target set for this action		p	
3b.5	Shifting the	Data regarding	More people are able	We will develop and report a	Date gathering to inform target	HoS HCC
38.3	Balance of	the number of	to die at home or in	performance measure as part of the	setting complete by summer	11001100
	Care	people able to	their preferred place	QPSR process from April 2013 to help	2013	
	Carc	die at home or	of care	increase the number of people able to	2013	
		in their	OI Cale	die at home or in their preferred place		
				of care		
		preferred place		UI Care		
		of care is not				
LIDDATI		robust				

This action is in process of development and is being monitored through the current palliative care action plan. A suite of measures have been introduced and monitored through the Health and Community Care and Primary Care (HCCPC) quarterly performance service review (QPSR). Two of the key measures are the number of people supported by community staff to die at home or their preferred place of care and the number of community deaths.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3b.6	Primary Care	Data gathering is underway to identify variations in referral patterns from primary to secondary care.	A consistent approach for referral from primary to secondary care is in place	We will undertake a systematic review of referral data and take action to address variation and issues by June 2014	Review complete and actions agreed by June 2014	HoS HCC Clinical Director

Primary and Secondary care interface pilot is taking place focussing on referral data and referral variations for orthopaedics, diabetes, and dermatology. The methodology used for this pilot is informing continued interface work across primary and secondary care to further analyse and influence demand and activity in Inverclyde and Board wide.

3b.7	Older	Pharmacy	Polypharmacy is	We will develop and implement	Number of pharmacy reviews.	HoS HCC
	People	reviews will be	reduced for older	systematic pharmacy reviews by		
		reported at	people.	March 2014	POMs reduced	
		QPSR				

UPDATE:

2216 patients received an extra face to face GP medication review under the 2013-14 Polypharmacy Local Enhanced Services (LES). All 16 GP practices have signed up for or agreed to work on Polypharmacy LES 2014-15. The LES supports GPs to carry out an additional face to face GP medication review for 2.5% of the practice population (some of these reviews are supported with prior work ups to identify pharmaceutical care issues provided by the Prescribing Team).

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3b.8		Work on the Inverclyde Dementia Strategy is well underway and steps to help make Inverclyde a dementia friendly community are progressing.	Inverclyde Dementia Strategy is in place Standards of care for Dementia are fully implemented	We will deliver the Inverciyde Dementia Strategy priorities and improve early diagnosis by: - increasing the numbers of people with a dementia diagnosis on the QOF dementia register - providing post diagnostic support	Proportion of people with a dementia diagnosis on the QOF dementia register Number of people diagnosed with dementia receiving post diagnostic support PI Ref. 21a,21b	HoS HCC HoS MHAH

We continue to build on good communication between the Older Person's Mental Health Team and the GP Community. A new memory clinic allows quicker access to Mental Health Services from general practice and previously agreed shared coding and letter formats ensure patients are promptly added to registers. A dementia friendly event took place in May 2014. Post Diagnostic Support continues to perform very well.

3b.9	Older	Bed days lost to	Only people who really	We will implement the Joint	Performance Measures 31 –	HoS HCC
	People's	delayed discharge	need to be are in	Strategic Commissioning	38	
	Services	are reducing.	hospital, and only for as	Strategy for Older People		
		Emergency	long as is clinically		PI Ref.	
		admissions for	necessary.		31,32a,32b,33,34,35,36,38a,38	
		people over 65 are	Older people who are		b,	
		higher than we	able to be supported to			
		want them to be.	live independently at			
			home are able to do so.			

UPDATE:

This was signed off in January 2014 and we held a public event for older people in May 2014 to review progress and intentions.

to consider

preventing harmful

drinking.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3c.1 UPDATE		There is inconsistent understanding and awareness of health improvement and tackling inequalities	All CHCP staff and partners including elected members can more readily understand their role in improving health and tackling inequalities	We will undertake a survey to determine knowledge and attitudes towards everyone's roles in the health improvement and tackling inequalities agenda. We will deliver training and awareness raising tailored to the results of the survey.	Survey undertaken and results analysed by April 2014 Training delivered and evaluated Survey repeated by April 2015.	HoS PHIC
3c.2	Alcohol and	Overprovision	Alcohol licensing	We will continue to engage with the	Number of licensing	HoS PHIC
36.2	Drugs	statement produced for Licensing Board	applications are granted with a focus on reducing/	local licensing forum and advise on licensing applications.	applications subject to discussion in respect of impact on health	TIOS FINC

UPDATE:

Safer Communities and the Police rolled out the Best Bar None Awards Scheme in Invercive and 10 local premises signed up in the last year. One of the key elements of the Awards Scheme is Protecting and Improving Public Health and Protecting Children from Harm. Within the last amendments to the licensing act there is now a requirement for any new applications to be sent to the local police and health board for input as they provide statistical information in terms of alcohol related harm and report back to the licensing board. IAS continues to contribute to reducing alcohol related deaths by working across all four tiers of service provision from our Prevention & Education Team (tier 1 & 2) through to in patient detox within Gartnavel Hospital (tier 4).

Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
	uptake good Incidence of cancer in	There is a reducing level of cancer for Inverclyde people, supported through an increasing uptake of cancer screening	We will Increase the uptake of cancer screening through the delivery of universal and targeted public health campaigns and programmes relating to bowel, breast and cervical cancer.	Uptake of cancer screening programmes: - Bowel - Breast - Cervical	HoS PHIC Clinical Director
	Activity Cancer	Activity now? Cancer Cancer screening uptake good Incidence of	Activity now? be? Cancer Screening Uptake good Incidence of cancer in Cancer There is a reducing level of cancer for Inverclyde people, supported through an increasing uptake of cancer screening	Activity now? be? timescale)? Cancer Cancer Screening uptake good Incidence of cancer in Cancer Cancer There is a reducing level of cancer for Inverclyde people, supported through an increasing uptake of cancer screening We will Increase the uptake of cancer screening through the delivery of universal and targeted public health campaigns and programmes relating to bowel, breast and cervical cancer.	Activity now? be? timescale)? getting there? Cancer Cancer screening uptake good Incidence of cancer in Cancer in Cancer Cancer screening level of cancer for uptake good Incidence of cancer in Cancer There is a reducing level of cancer for universal and targeted public health campaigns and programmes relating to bowel, breast and cervical cancer. Cancer We will Increase the uptake of cancer screening through the delivery of universal and targeted public health campaigns and programmes relating to bowel, breast and cervical cancer. Cancer Cancer Cancer Incidence of cancer in Cancer in Cancer in Cancer Cancer Cancer screening Cancer screening Cancer Screening through the delivery of universal and targeted public health campaigns and programmes relating to bowel, breast and cervical cancer. Cancer Cancer Cancer Cancer Cancer Cancer Cancer Cancer Cancer Cervical

We are continuing to market screening programmes through email signatures, SOLUS screens in GP practices and ICON screens in Council premises. We have increased output of patient literature and are continuing with local cancer screening events. Our campaign has also included the use of local radio to reach the widest possible number in the population.

3	3c.4	Self-	Seven	Individuals have the	We will implement the Self Directed	Monitoring of the SDS Action	HoS PHIC
		Directed	workstreams	opportunity to direct	Support action plan for the CHCP	Plan	
		Support	identified.	their own carer /			
				support		PI Ref. 22	

UPDATE:

A self-assessment checklist was issued by Audit Scotland in June, the purpose of which was to set out areas for consideration in relation to progress in implementing self-directed support (SDS) in each council area. This checklist has been used as a basis for an overarching action plan for the Inverclyde partnership. Key elements include ensuring that SDS is offered to all people eligible when being assessed for social care needs; developing ways to monitor and review the impact of SDS on people's lives; development of processes to support provision of individual budgets; ensuring that monitoring processes are developed that we monitor the use of in-house services and that this information informs reviews of sustainability. Further work is required with external providers and the third sector to ensure development of realistic community alternatives and relevant information for people to access regarding these alternatives.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3c.5		Strong foundations have been built in relation to Choose Life.	Stronger focus on population wellbeing learning from implementing the Choose Life agenda.	We will implement "Making Wellbeing Matter" the Inverciyde Mental Health Improvement Framework.	Development of Making Wellbeing Matter framework complete.	HoS PHIC

Work in this area continues to progress. Early discussions are underway with the Council's Corporate Policy and Council's Corporate Equalities Group to develop the local response required for the anti-stigma work around Mental Health issues.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3d.1	Mental Health	2011/12 psychological therapies waiting time 26wks: 24 Ravenscraig not fit for purpose MH Strategy developed	Improved access to psychological therapies and PCMHT to 18 weeks maximum wait and extend to older people High quality health provision that meets older people's mental health needs Improved crisis response in relation to adult mental health and clear clinical and	We will implement Phase 2 of the Clyde Mental Health Strategy and local redesign.	18 weeks referral to treatment for Psychological Therapies from December 2014. PI Ref. 25 New inpatient provision fully implemented by 2014. Crisis response and pathways in place.	HoS MHAH
		Redesign of OPMH and process to improve access to older people with mental health problems	care pathways Integration of OPMHT and integration into inpatient services to operate as one system to prevent admission to hospital	We will complete the redesign of the Older People's Mental Health Team.	Redesign complete.	HoS MHAH

The performance trajectory for the Psychological Therapies HEAT Target continues to show that the Inverciyde Primary Care Mental Health Team (PCMHT) has met the 18-week referral-to-treatment (RTT18) target. In relation to Psychology (embedded in the Community Mental Health Team), the trajectory of the past quarter shows a steady reduction of the number of patients waiting for over 18 weeks. **Redesign complete.**

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3d.2	_	2011/12 – 30 people died	Reduce the number of people who die due to	We will strengthen initiatives aimed at promoting cultural change and	Reduce alcohol related deaths	HoS MHAH
		from alcohol related issues	alcohol consumption.	attitudes to alcohol, through our contribution to the Inverclyde ADP Strategy	Number of ABIs delivered	

We have made progress in strengthening initiatives in promoting cultural change and attitudes to alcohol through our contribution to the Inverclyde Alcohol & Drug Partnership (ADP) Strategy across all four tiers of service provision from our Prevention & Education team (tier 1&2) through to in patient detox within Gartnavel (tier 4). The Recovery movement has benefitted from continued ADP support. They have developed their own facilities in a community base and continue to be actively involved in a range of relevant activities which support the health and wellbeing of people who have experienced a range of difficulties.

3d.3	Homeless-	Homelessness	One Stop Shop and	We will complete the review of CHCP	Reduction in statutory	HoS MHAM
	ness	Service has	housing options fully	Homelessness Service and Implement	homelessness presentations	
		been reviewed	implemented.	the one-stop-shop in partnership with		
		and actions to	Modern, fit for	Oak Tree Housing Association.	25 flats in place in Inverclyde	
		improve the	purpose Homelessness		Centre	
		service have	Prevention and	We will increase the number of flats in		
		been identified	accommodation	the Inverclyde Centre from 23 to 25	PI Ref. 23a,23b,23c,23d	
			service in place			

UPDATE:

The Homelessness Service Assessment and Support Team were relocated to Crown House and are now operating a duty service from Hector McNeil House. The introduction of the Prevent 1 system will monitor our prevention and Housing Options activity to evidence the outcomes for people seeking advice. This work will help maintain the accepted homelessness applications at a manageable level.

Increase in the number of flats in the Inverclyde Centre from 23 to 25 - Complete.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3d.4	Health and Homeless- ness	Baseline 2011/12 - 30% increase in outcomes assessed as 'very good' in comparison to 2010/11. First and second annual homeless service user consultations undertaken.	Year One Target 2013- 14 for HHAP: Independent evaluation of the CHCP's HHAP to show a 10% increase in outcomes assessed as 'very good'. 2016 Target for HHAP: Independent evaluation of the CHP's HHAP to show a 10% increase in outcomes assessed as 'very good'.	We will implement the ICHCP Health and Homelessness Action Plan (HHAP)	Independent evaluation of the HHAP showing evaluation ratings of 'good' and 'very good', and increases year on year of evaluations from 'good' to 'very good'; all in relation to the implementation of the Health and Homelessness Standards. PI Ref. 24	HoS MHAH

Consultation on the Health and Homelessness Action Plan was carried out during June, July and August 2014 in relation to progress made during 2013/14. The HHAP was subsequently submitted to the Homelessness Performance Meeting (NHSGG&C) which took place in October 2014 and ratings against progress achieved were self-assessed as 13 x 'very good' and 5 x 'good' out of a total of 18 areas for self-assessment. These ratings maintain our previous high standards of delivery of the HHAP.

Ref	Area of CHCP Activity	Where are we now?	Where do we want to be?	How will we get there (including timescale)?	How will we know we are getting there?	Who is responsible?
3d.5	,	Shared advocacy services in place	People have independent support to challenge us if required, and access to advocacy services is improved.	We will improve access to advocacy services.	Monitor uptake of advocacy services	HoS MHAH

Circles Network Advocacy Service has delivered one to one advocacy in Invercive to 496 individuals at March 2015 and supported many groups within care home settings by attending residents meetings and taking forward issues the residents have. They continue to operate with a no waiting list policy and have been extremely busy with a steady uptake of new introductions. Throughout the year they have experienced an increase in individuals seeking assistance with regards to specific legislation, i.e. Adults With Incapacity (Scotland) Act 2000, The Mental Health (Scotland) Act, and Adults Support & Protection Act.

3d.6	Criminal	Good partnership	The health of prisoners	We will undertake a Health Needs	HNA completed and action	HoS MHAH
	Justice	working with	is improved.	of Prisoners Assessment by March	plan agreed by March 2014	
		Greenock Prison	The health needs of	2014		
		to improve	male and female			
		prisoner's health.	prisoners are addressed			
		SPS an active	equitably			
		partner in the	Supported transition on			
		ADP.	release for mental			
			health, addictions or			
			homelessness needs.			

UPDATE:

We have strong links with HMP Greenock who are Alcohol & Drug Partners (ADP). Prison staff support the Waiting Times system and monitor access to services. Liaison and referral systems are embedded between HMP Greenock and Inverciyde Integrated Addiction Services. This ensures fast and appropriate service in respect of alcohol and drug services. Pre liberation notice supports Opioid Substitution Therapy (OST) and early contact with alcohol services. Continuity of key workers is facilitated via this process and the joint Police and addictions Persistent Offenders Partnership (POP) further enhances this by working into the prison as appropriate to service user needs.