
Report To: Community Health & Care
Partnership Sub-Committee
Committee

Report By: Robert Murphy
Corporate Director
Inverclyde Community Health &
Care Partnership
Inverclyde CHCP

Contact Officer: Susanna McCorry-Rice
Head of Service
Mental Health, Addictions &
Homelessness
Inverclyde CHCP

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Contact No: 715275

Subject: Inverclyde Mental Health Services Redesign Update

1.0 PURPOSE

- 1.1 To update the Sub-Committee on the progress in the implementation of the Mental Health Strategy.
- 1.2 To confirm the revised timetable on the Ravenscraig Hospital closure.

2.0 SUMMARY

- 2.1 The Addictions services have moved into community premises in Cathcart Centre (drugs) and WellPark Centre (alcohol) and operate as integrated teams providing a single point of access. The Primary Mental Health teams are fully operational and are allocated to all Inverclyde GP practices. The refurbishment building works at IRH of the Short Stay Psychiatric Unit is underway due to be completed in November 2011.
- 2.2 The time table for the closure date for Ravenscraig Hospital is March 2013. This is dependent on the successful outcome of the Partnership Beds Tender process that is currently underway. It will be subject to a separate report once tenders are received and evaluated.
- 2.3 Kirn House on the Ravenscraig Hospital Site has become the new CHCP temporary office base since January 2011. This is available for use by the CHCP until the site closes in March 2013.

3.0 RECOMMENDATION

- 3.1 The Sub-Committee note the substantial progress in the implementation plans that form part of the NHS Greater Glasgow and Clyde Mental Health Modernisation Plan for Inverclyde.

Robert Murphy
Corporate Director
Inverclyde Community Health & Care Partnership

4.0 BACKGROUND

The Clyde Modernising Mental Health Strategy was formally consulted on in 2008 by NHS GG&C Health Board and subsequently received Cabinet Secretary approval. This report outlines the progress made in the implementation of the strategy that ultimately results the shifting the balance of care to the community and the closure of Ravenscraig Hospital.

4.1 The Community Teams

In relation to the Primary Care Mental Health Team (PCMHT) and Community Mental Health Team (CMHT):

- PCMHT – service has been implemented in all GP practices during 2010/11.
- The extended hours working to 8pm daily by the CMHT and crisis/out of hours service to provide 24/7 community mental health services will have the operational policy finalized by 1st April 2011 for full implementation during 2011-12. Development work is ongoing that involves the Trade Unions. The out of hours service model includes inpatient nursing and clinical staff and will be based in the new inpatient Short Stay Psychiatric Unit (SSPU) to ensure continuity of care.
- Development of crisis service, within hours of current operation is work in progress and will be implemented as phase one of a wider extended response service, with extended hours being phase two.

4.2 Service changes and new accommodation

The Wellpark Centre building was officially opened in December 2010.

- The Health and Social Work alcohol teams moved from Ravenscraig and opened the new integrated alcohol service centre as a single point of access for alcohol services for Inverclyde. It became operational in August 2010.

4.3 The Cathcart centre was officially opened in December 2010.

- The Health drugs team moved from the Kirn Unit on the Ravenscraig site and the Social Work drug team moved from Nicholson Street in September 2010.
- The new facility was opened as a single point of access for the integrated drug service for Inverclyde.
- The ground floor operates as the new drug service base for Inverclyde. The upper floors are the administration base for the Health and Social Work learning teams.

The move to Wellpark and Cathcart Centres in 2010 and the move in December 2009 of Mental health staff to Crown House from Ravenscraig completes the new accommodation provided as a result of the Clyde Modernising Mental Health strategy and resources freed from the proposed Ravenscraig hospital site closure.

4.4 Partnership beds and proposals for the use of Kempock site

The closure of Ravenscraig Hospital site is dependent on the provision of NHS continuing care for patients off the site. A joint working arrangement has been developed with Inverclyde Council and the NHS over the last two years for the joint procurement of NHS Continuing Care beds and for Inverclyde Council, older people's EMI residential care beds. The Council's land known as the Kempock Site was approved for sale by the Council for inclusion in the procurement exercise. The site has had 'Planning in Principle' agreed for use for this purpose. The final proposals and plans for building on the site will be subject to formal planning approval.

4.5 The formal notice to find a development / service provider partner resulted in ten organisations completing the PQQ (Pre-Qualification Questionnaire). The evaluation process selected four of these service providers being invited to tender.

4.6 The Invitation to Tender ITT was issued in December 2010 with a closing date of 7th February 2011. This will be followed by a comprehensive evaluation process. The outcome of this tender will be the subject of a separate report to committee.

4.7 Mental health Inpatient service changes

Adults MH Services have been moved temporarily to Ravenscraig to enable the following:

- The refurbishment of the Short Stay Psychiatric Unit on IRH site is underway. NHS GG&C capital of £6 million is being invested in the facility that will provide:
- 20 SSPU beds,
- 8 Intensive Psychiatric Care Unit (as part of a board wide facility),
- adult mental health day hospital
- the Milan MH tribute suite,
- an assessment facility and be the base for the out of hours team

Older people's MH services

- Ward 4 has 20 acute assessment beds located in IRH. The ward has had internal works to separate patients that have functional and organic needs to make a safer environment. Patients moved to Ravenscraig for two months for the work to be completed.
- The Argyll Unit hospital day service is under review at present. The outcome of the review will be implemented during 2011/12.

4.8 The Phased Closure of Ravenscraig Site

The large red brick administration building closed in May 2010.

- The staff that have not moved to Crown House are relocated in temporary office accommodation on the lower part of the site in unused wards in the Corlic unit.
- The Adult Mental Health Day Service temporarily moved to Corlic Ward, adjacent to the SSPU, until both move back to IRH in 2011 when the refurbishment has been completed.
- The Intensive Psychiatric Care Unit moved from Dykebar to Ravenscraig in the March 2010 and will move to IRH with the SSPU in November 2011.
- This configuration of mental health inpatient services for Inverclyde represents the end point of in terms of type and numbers of beds that is outlined in the Clyde Modernising Mental Health Strategy. These services will remain on the Ravenscraig site until the new facilities are built on the IRH and Kempock sites.

4.9

- In August 2010 the Health and Social Work Alcohol Service moved from the Gryffe Unit at Ravenscraig to Wellpark.
- The Gryffe alcohol beds moved to Gartnavel in August 2010 and will remain there until a new facility is built at Leverdale.

4.10

- In September 2010 the Health and Social Work Drug Service move to Cathcart Street from the Kirn Unit on Ravenscraig and from Nicolson Street respectively.

- 4.11
- The final closure date for the site is provisionally March 2013 as patients are transferred to the partnership beds. This is dependent upon the timetable to successfully negotiate a formal contract with a suitable development / service provider.

4.12 Temporary Inverclyde CHCP office accommodation

The Kirn and Gryffe Units have been converted into the temporary accommodation as the HQ of the new CHCP. The facility will be available until the closure of the site in 2013. The office base will be known as Kirn House.

5.0 PROPOSALS

- 5.1 To note the change of time table for the Ravenscraig Site closure and the linkage of this time table to the procurement process for Partnership Beds on the Kempock Site.
- 5.2 To note the temporary office accommodation arrangements for the CHCP until March 2013 when the Ravenscraig site will close and be disposed of by NHS GG&C Board.
- 5.3 To note the timetable and process for the Partnership Beds procurement exercise that has a deadline for submission of tenders on 7th February. Following that date the evaluation will commence on 9th February and is not due to be completed until the end of February 2011.

6.0 IMPLICATIONS

- 6.1 Legal: None
- 6.2 Finance: None

Cost Centre	Budget Heading	Budget Year	Proposed Spend this Report	Virement From	Other Comments

- 6.3 Personnel: None
- 6.4 Equalities: None

7.0 CONSULTATION

- 7.1 None

8.0 LIST OF BACKGROUND PAPERS

- 8.1 None