

AGENDA ITEM NO:

Report To: Audit Committee Date: 05.01.10

Report By: Corporate Director Report No: AC/26/09/PW/APr

**Improvement and Performance** 

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Subject: RISK MANAGEMENT PROGRESS REPORT

### 1.0 PURPOSE

1.1 The purpose of this report is to update members on progress made with regard to risk management since the Audit Committee on 20 October 2009. The report aims to support members in discharging their responsibility for reviewing the effectiveness of risk management across the organisation.

1.2 Progress on risk management requires to be monitored because of its importance to the Council's Corporate Governance Framework.

#### 2.0 SUMMARY

- 2.1 Since the last Audit Committee report, the following key tasks have been undertaken:
  - The Corporate Risk Register has been reviewed by the CMT and the key risks identified are set out at Appendix 1.

Appendix 1 (to follow)

- The Corporate Risk Management Group met on 17 November 2009 to discuss various matters including service risk registers, business continuity planning and to review progress made in embedding risk management across the Council. The Group also assessed the Council's current position in terms of the Audit Scotland Toolkit which has been developed as part of BV2.
- The Crisis and Resilience Management Team (CRMT) met on 25 November 2009.
  The primary purpose of the meeting was to discuss operational arrangements in place to deal with serious weather conditions and ensure the Council was prepared.
- Service business continuity plans have now been drafted for a number of services.
  The remaining plans will be finalised by January 2010 and all plans will be subject to rehearsal testing, where appropriate.

### 2.2 Future actions will include:

- Embedding a regular review and update process for Service Risk Registers and, in particular, how planned mitigating actions are being implemented and when they are due to be implemented.
- Reviewing corporate, directorate and service risk registers to determine the overall approach to risk management ensuring strategic and operational risks are correctly aligned and appropriate reporting mechanisms are in place.
- To fully embed the process in the wider strategic planning and performance management framework.

# 3.0 RECOMMENDATIONS

3.1 It is recommended that Members review and note the progress on risk management in the period since the October 2009 Audit Committee meeting.

Paul Wallace Corporate Director Improvement and Performance

### 4.0 BACKGROUND

- 4.1 There have been increasing pressures for public sector bodies to adopt formalised approaches to risk management.
- 4.2 In its Code of Practice, Audit Scotland makes it clear that the audited bodies are responsible for developing systems of internal control, including risk management, and for conducting annual reviews of the effectiveness of the system of internal control.
- 4.3 The Council has developed a Risk Management Strategy which will deliver a consistent, effective framework and approach for managing risks across the organisation at all levels and support the achievement of the corporate outcomes.

# 5.0 IMPLICATIONS

5.1 Legal: None Finance: None Personnel: None Equalities: None

### 6.0 CONSULTATIONS

6.1 Discussions have taken place with relevant officers in the review and update of risk registers.

### 7.0 LIST OF BACKGROUND PAPERS

- 7.1 Annual Risk Management Report 2008/2009. By Andi Priestman. Chief Internal Auditor.
- 7.2 Corporate, Directorate and Service risk registers. Available from Andi Priestman. Chief Internal Auditor.
- 7.3 Risk Management Strategy. Approved by Members June 2007.