

#### **AGENDA ITEM NO: 4**

Report To: Inverclyde Integration Joint Date: 13 May 2024

**Board** 

Report By: Kate Rocks Report No: IJB/13/2024/CG

**Chief Officer** 

**Inverclyde Health & Social Care** 

**Partnership** 

Contact Officer: Craig Given Contact No: Internal

**Chief Financial Officer** 

Subject: Financial Monitoring Report 2023/24 Period 11

#### 1.0 PURPOSE AND SUMMARY

1.1 ⊠For Decision □For Information/Noting

- 1.2 The purpose of this report is to advise the Inverciyde Integration Joint Board (IJB) of the Revenue and Capital Budgets projected financial outturn for the year as at 29 February 2024.
- 1.3 The IJB set their revenue budget for 2023/24 on 20 March 2023, which included the use of £0.802m of reserves.
- 1.4 Funding of £68.156m was delegated by Inverclyde Council to the IJB for 2023/24. Subsequent adjustments for Fostering and Kinship Scottish recommended allowances and Ukraine resettlement support of £0.237m and £0.453m respectively have been added and are reflected in the Appendices, along with funding towards the additional cost of the 2023/24 Council pay award, giving a revised contribution of £70.042m.
- 1.5 At the time of setting the budget, indicative funding of £132.579m was delegated from the Health Board, including £35.398m for Set Aside for Inverclyde's share of large hospital functions and £18.975m of Resource Transfer to social care budgets. This budget included an indicative uplift of £1.396m, being 2% for all recurring budgets. Further budgets have been allocated or adjusted up to Period 11 totalling £9.709m, including pay award and Scottish Government funding allocations resulting in a revised budget for reporting purposes of £142.288m.
- 1.6 As at 29 February 2024, it is projected that the IJB revenue budget will have an overall overspend of £1.024m: -
  - Social Care services are projected to be overspent by £0.710m.
  - Health Services are projected to be overspent by £0.314m.

The projected overspend is likely to remain at year end. As part of the budget paper agreed by the IJB on 25 March 2024, a proposed allocation from reserves held of the projected overspend was reported which will mainly affect smoothing reserves. The final outturn position will be reported as part of the annual accounts process and the allocation will be finalised at that time and year end reserve balances updated accordingly. For the purposes of this report the overspend is shown in Appendix 8 as one line until the final allocation is determined.

- 1.7 As at 1<sup>st</sup> April 2023 the IJB held a number of Earmarked and General Reserves which are managed in line with the IJB Reserves Policy. The total Earmarked Reserves (EMR) held at the start of the 2023/24 financial year were £22.627m, with £1.635m in General Reserves. Use of Pay Contingency reserve of £0.199m and General Reserve of £0.603 towards funding the overall revenue budget for the year have been reflected in the figures held in this report and in Appendix 8 (EMR updated). The current projected year end position on reserves is a carry forward of £18.199m, and for the purposes of this report, assumes that the current projected overspend of £1.024m will be funded from reserves held at this stage, as noted at 1.6.
- 1.8 The Social Work capital budget is £9.707m over the life of the projects with £2.601m originally projected to be spent in 2023/24. Slippage of £2.278m is being reported linked to the delay and the re-tender of the Community Hub project and delays on the delivery of the Swift upgrade. Expenditure on all capital projects to 28 February 2024 is £0.147m (5.65% of approved budget, 45.51% of the revised projection). Appendix 7 details capital budgets and a full update is provided at Section 9.
- 1.9 NHS capital budgets are managed by NHS Greater Glasgow and Clyde and are not reported as part of the IJB's overall position. Officers attend and contribute to the Greater Glasgow and Clyde HSCP Capital Planning Group, which gives oversight of associated projects. A general update is provided in section 9 of this report.

#### 2.0 RECOMMENDATIONS

- 2.1 It is recommended that the Integration Joint Board:
  - 1. Notes the current Period 11 forecast position for 2023/24 as detailed in the report and Appendices 1-3, and the assumption that this will be funded from reserves held.
  - 2. Approves the proposed budget realignments and virement (Appendix 4) and authorises officers to issue revised directions to the Council and/or Health Board as required on the basis of the revised figures enclosed (Appendix 5);
  - 3. Notes the position on the Transformation Fund (Appendix 6);
  - 4. Notes the current capital position (Appendix 7);
  - 5. Approves the draws on reserves noted in the assumed financial position (Sections 4 and 5)
  - 6. Notes the current Earmarked Reserves position (Appendix 8).
  - 7. Notes the key assumptions within the forecasts detailed at section 10.

Kate Rocks Chief Officer Inverclyde Health and Social Care Partnership

#### 3.0 BACKGROUND AND CONTEXT

3.1 From 1 April 2016 the Health Board and Council delegated functions and are making payments to the IJB in respect of those functions as set out in the integration scheme. The Health Board have also "set aside" an amount in respect of large hospital functions covered by the integration scheme.

The IJB Budget for 2023/24 was set on 20 March 2023 based on confirmed Inverciyde Council Funding and indicative NHS GG&C funding. The current total integrated budget is £212.330m, with a projected overspend of £1.024m. The table below summarises the budget and funding from partners, together with the projected operating outturn for the year as at 29 February 2024. It is assumed that the projected overspend will be met from reserves at this stage.

	Revised Budget 2023/24 £000	Projected Outturn £000	Projected Over/(Under) Spend £000	
Social Work Services*	89,631	90,341	710	
Health Services*	87,301	87,615	314	
Set Aside	35,398	35,398	0	
HSCP NET EXPENDITURE	212,330	213,354	1,024	
FUNDED BY Transfer from / (to) Reserves NHS Contribution to the IJB	- 142,288	1,024 142,288	1,024	
Council Contribution to the IJB	70,042	70,042	4.004	
Planned net Use of Reserves as at Period 11	212,330	<b>213,354</b> 5,039	1,024	
Projected HSCP operating (Surplus)/Deficit		1,024		
Annual Accounts CIES Projected Position DEFICIT/(SURPLUS)		6,063		

<sup>\*</sup>excluding resource transfer

3.2 Appendix 1 provides the overall projected financial position for the partnership showing both the subjective and objective analysis of projections.

#### 4.0 SOCIAL CARE

- 4.1 Appendix 2 shows the projected position as at Period 11 for Social Care services. It is currently anticipated that Social Care services will overspend by £0.710m in 2023/24.
- 4.2 The following sections will provide an overview of the main projected variances against Social Care delegated functions.
- 4.3 The main areas of overspend within Social Care are as follows: -
  - Children's Residential placements is projected to overspend by £2.593m. This is an increase of £0.392m from the position reported at period 9. This reflects changes to packages since last reported. A review group continues to closely monitor these placements on a bi-monthly basis to ensure a focussed approach on bringing down the overall costs in the longer term.

The group, along with Children and Families redesign work will contribute to the reduction of future recurring costs. A drawdown of £0.5m is currently assumed from the smoothing reserve held for these placements.

- Fostering, adoption and kinship is currently projecting an overspend of £0.162m, a reduction of £0.052 since period 9, following the allocation of £0.163m Home Office funding for Unaccompanied Asylum-Seeking Children, offset by additional Kinship placement costs of £0.084m due to new placements and placement changes, together with other minor movements. A drawdown of £0.142m from the continuing care reserve is assumed (£0.133m at period 9) to address costs in this area.
- There is currently a projected net overspend of £0.364m against Children and Families Employee Costs, a reduction in projected spend of £0.443m from the reported period 9 position. The reduction is due additional vacancies, a reduction in the use of sessional staff and overtime within Residential Services, and updated assumptions across Other and Integrated Services based on latest costs recorded.
- Learning disability client packages are currently projecting to overspend by £0.305m by the
  year end, a decrease of £0.025m since last reported, due to minor changes to packages.
  A smoothing reserve is held for Learning Disability client commitments and final allocations
  of the overall overspend to reserves will be reported at year end.
- A projected overspend of £0.364m is shown for the Homelessness service, an increase of £0.093m since the Period 9 position. The movement is mainly due to additional anticipated agency costs of £0.045m, together with a net increase in the projected property-related costs of £0.051m across various headings.
- 4.4 The main areas of under spend within Social Care are as follows: -
  - Employee costs within Older People Services are currently projected to underspend by £0.805m, an increase in costs of £0.092m against the position reported at period 9, reflecting revised vacancy assumptions and increased use of additional hours.
  - The external care at home service has experienced recruitment and retention issues throughout the year, and the number of providers able to provide services has been limited, resulting in a projected underspend of £0.926m for 2023/24. The increase in projected costs of £0.038m since period 9 reflects an additional 9 service users packages. It is anticipated that the inception of the new care at home framework from April 2024 will increase provision going forward.
  - For Residential and Nursing placement costs the projected net underspend is £0.234m, which represents an increase in projected costs of £0.025m from the position reported at period 9. This is largely due to a minor reduction in net income from recoveries of £0.016m for charging orders, £0.062m additional income from service users following financial assessment, offset by £0.071 increases in direct payments packages and respite bookings.
  - Day services are currently projected to underspend by £0.072m, a reduction in spend of £0.034m due to a reduced client count within the service.
  - Staffing costs within Learning Disability are projecting an underspend of £0.334m by the year end due to the level of vacancies at present.
  - Assessment and Care Management are projected to underspend by £0.127m in relation to respite and short breaks reflecting latest commitments, and by £0.136m within employee costs due to the vacancy position within the service.

- Mental Health services is expected to underspend by £0.200m in relation to latest client commitments projections.
- Within Alcohol and Drugs Recovery Service there are underspends anticipated for both employee costs and client packages of £0.054m and £0.249m respectively.
- Improvement service income of £0.058m and income from McMillan cancer support in relation to staffing costs have been received and are now reflected in the projected position.
- Corporate Director is projected to underspend by £0.171m following a final review of contingency budgets held for provider uplifts.

#### 5.0 HEALTH

- 5.1 Appendix 3 shows the projected position as at Period 11 for Health services. It is currently anticipated that Health services will overspend by £0.314m in 2023/24 (£0.048m at Period 9)
- 5.2 The main areas of overspend within Health Services are as follows: -
  - Mental Health In-Patient services is currently forecast to overspend by £1.407m, an improvement of £0.359m since last reported. This is mainly attributable to an overspend on employee costs of £0.878m due to continuing recruitment issues, enhanced observations and increased clinical activity for nursing and medical staff, although it should be noted that use of bank staffing has reduced to almost zero from a position of high usage earlier in the financial year. The non pay overspend of £0.530m relates mainly to costs for a placement with a specialist provider.
  - The prescribing budget is currently projecting an overspend of £1.753m. The current projection is based on data provided by NHS Greater Glasgow and Clyde as at 18 April 2024, and shows that volumes are currently projected to be 3.2% higher than in the previous year, and the projected average cost per item is expected to be £10.76, 26p higher than in 2022/23. There continue to be factors affecting prescribing spend which are out with our control such as the conflict in Ukraine, the effect of Brexit and supply issues.
  - A prescribing smoothing reserve of £1.091m is held and any year end overspend in Health is expected to be drawn from this reserve.
- 5.3 These are offset by underspends in the following areas: -
  - There are underspends throughout services on employee costs in relation to recruitment and retention issues. The main variances arise in the following services; Children and Families £0.206m, Health and Community Care £0.382m, Alcohol and Drug Recovery Services £0.323m, Mental Health Communities £0.420m, Admin and Management £0.224m, Strategy and Support Services £0.228m and Financial Planning £0.127m.
  - As previously reported, an underspend of £0.706m is currently forecast within Financial Planning (£0.728m in Period 9), relating to non pay budgets held of a corporate nature which do not fit into any specific services. These budgets are traditionally utilised for any unexpected or unbudgeted costs throughout the year. At this late stage in the year, it is unlikely that these will be utilised therefore are now fully included in projections.

• Finally, remaining non pay budgets throughout services are projected to underspend by £0.163m, an increase in costs of £0.112m since last reported. This is spread throughout a number of services.

#### 5.4 Set Aside

The Set Aside budget set for 2023/24 is £35.398m. The Set aside arrangement results in a balanced position each year end.

- The Set Aside budget is the amount "set aside" for each IJB's consumption of large hospital services.
- Initial Set Aside base budgets for each IJB were based on their historic use of certain Acute Services including A&E Inpatient and Outpatient, general medicine, Rehab medicine, Respiratory medicine and geriatric medicine.
- Legislation sets out that Integration Authorities are responsible for the strategic planning of
  hospital services most commonly associated with the emergency care pathway along with
  primary and community health care and social care.
- The Set Aside functions and how they are used and managed going forward are heavily tied into the commissioning/market facilitation work that is ongoing.

#### 6.0 RESERVES

- 6.1 The IJB holds a number of Earmarked and General Reserves; these are managed in line with the IJB Reserves Policy. The total Earmarked Reserves (EMR) available at the start of this financial year were £22.627m, with £1.635m in General Reserves, giving a total Reserve of £24.262m. As part of the budget setting process, contributions from general reserves of £0.603m and pay contingency smoothing reserve of £0.199m were agreed for the IJB to present a balanced budget for 2023/24 financial year. These contributions are reflected in Appendix 8.
- 6.2 The current projected year-end position on earmarked reserves is a carry forward of £18.199m to allow continuation of current projects and retention of any unused smoothing reserves. This is a decrease in year due to a net anticipated spend of £6.063m against current reserves, including an assumption that the current projected overspend of £1.024m will be funded from reserves at the year end. As part of the budget paper agreed by the IJB on 25 March 2024, a proposed allocation of the overspend was reported which will mainly affect smoothing reserves. The final outturn position will be reported as part of the annual accounts process and the allocation will be finalised at that time and year end reserve balances updated accordingly.
- 6.3 Previously released smoothing reserves of £0.085m have been returned to the balances held for client commitments general as they are not required in the physical disability packages budget due to movement since the last reported position.
- 6.4 The current projected overall position is summarised below: -

Ear-Marked Reserves	Opening Balance 2023/24 £000s	Projected Spend 2023/24 £000s	Projected C/fwd to 2024/25 £000s
Scottish Government Funding - funding ringfenced for	4,283	1,687	2,596
specific initiatives	4,203	1,007	2,390
Existing Projects/Commitments - many of these are for projects that span more than 1 year (incl new specific earmarking)	8,501	1,256	7,245
Transformation Projects - non recurring money to deliver transformational change	3,251	567	2,684
Budget Smoothing - monies held as a contingency for specific volatile budgets such as Residential Services and Prescribing to smooth out in year one off pressures	6,592	926	5,666
TOTAL Ear-Marked Reserves	22,627	4,436	18,191
General Reserves	1,635	603	1,032
In Year (Surplus)/Deficit going (to)/from reserves		1,024	(1,024)
TOTAL Reserves	24,262	6,063	18,199

#### 6.5 VIREMENT AND OTHER BUDGET MOVEMENTS AND DIRECTIONS

Appendix 4 details the virements and other budget movements that the IJB is requested to approve. These changes have been reflected in this report. The Directions which are issued to the Health Board and Council require to be updated in line with these proposed budget changes and updated Directions are shown in Appendix 5. These require to be issued to the Council and Health Board to ensure that all services are procured and delivered in line with Best Value principles.

#### 8.0 TRANSFORMATION FUND

The Transformation Fund was set up at the end of 2018/19. At the beginning of this financial year, the Fund balance was £1.839m. Spend against the plan is done on a bid's basis through the Transformation Board. Appendix 6 details the current agreed commitments against the fund. At present there is £0.580m uncommitted. Transformation fund requests over £0.100m require to be approved by the IJB.

#### 9.0 2023/24 CAPITAL POSITION

9.1 The Social Work capital budget is £9.707m over the life of the projects with £2.601m originally projected to be spent in 2023/24. Slippage of £2.278m is being reported linked to the delay and the re-tender of the Community Hub project and delays on the delivery of the Swift upgrade. Expenditure on all capital projects to 28 February 2024 is £0.147m (5.65% of approved budget, 45.51% of the revised projection). Appendix 7 details capital budgets.

#### 9.2 New Community Hub

- Detailed planning approval is in place. Demolition and first stage building warrants are in place with second stage submitted. Engagement continues in respect of the current statutory approvals and planning conditions related to the re-tender exercise;
- Detail design stage has been completed. As previously reported, there has been slippage
  on the programme due to delays associated with the market testing process with a retender exercise necessary involving a value engineering review predominantly focused
  on the foundation and groundworks elements of the project. Inflation and the challenging
  economic / market conditions which continue to impact the delivery of all capital
  programme projects have also been a significant factor in the requirement for a re-tender
  exercise:
- Tenders have been returned and are currently being evaluated including addressing any tender qualifications. Final hub stage 2 report is anticipated imminently to allow final reports to be prepared on the outcome and comparison with current budget allocation;
- The Board is requested to note the transfer of £200K from the £500K allocation for fixtures, fittings and equipment (FFE) for the project to the main project allocation to reflect the inclusion of a proportion of FFE items now in the main tender and following an assessment of the overall project FFE requirements. The Board is also requested to note that an additional £150K is being made available from the Council's Net Zero capital allocation for the inclusion of additional photovoltaic panels which will assist in achieving the energy in use targets within the Council's Net Zero Action Plan;
- The construction programme is currently being reviewed as part of the tender return evaluation to reflect the discovery of a variety of species of nesting birds across the site identified as part of the pre-construction ecological survey;
- Subject to receipt of the final Stage 2 report and confirmation of the budget position it is anticipated that the award of a contract could be progressed via powers delegated to the Chief Executive under the Scheme of Delegation (Officers) and report to the Council's Policy and Resources Committee.

### 9.3 **SWIFT replacement**

The discovery phase of the implementation of the ECLIPSE system is ongoing, with officers conducting detailed due diligence in relation to the content of OLM's Discovery Report. A report on proposed next steps is currently being prepared for consideration by CMT. The first payment milestone will only be met once the report has been considered and the project progresses. This delay means that the payment milestones are now expected to occur in 2024/25 financial year, and this is reflected in Appendix 7.

#### 9.4 Health Capital

Greater Glasgow and Clyde Health Board are responsible for capital spend on Health properties used by the Inverclyde HSCP. The Primary Care Improvement Plan earmarked reserve is being utilised to fund some minor works to assist delivery of the plan. There are also some minor works allocations on a non-recurring basis which are available to fund work on Health properties. Spend is progressing on this allocation for 2023/24 financial year.

### 10.0 KEY ASSUMPTIONS

 These forecasts are based on information provided from the Council and Health Board ledgers. • Prescribing forecasts are based on advice from the Health Board prescribing team using the latest available actuals and horizon scanning techniques.

## 11.0 IMPLICATIONS

11.1 The table below shows whether risks and implications apply if the recommendation(s) is(are) agreed:

SUBJECT	YES	NO
Financial	Х	
Legal/Risk		X
Human Resources		Χ
Strategic Plan Priorities	Х	
Equalities, Fairer Scotland Duty & Children and Young People		Χ
Clinical or Care Governance		Х
National Wellbeing Outcomes		Х
Environmental & Sustainability		Χ
Data Protection		Х

#### 11.2 Finance

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					Contained in report.

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicabl e)	Other Comments
N/A					Contained in report.

## 11.3 Legal/Risk

There are no legal/risk implications contained within this report.

### 11.4 Human Resources

There are no human resources implications arising from this report.

## 11.5 Strategic Plan Priorities

There are no strategic plan priorities issues arising from this report.

### 11.6 Equalities

## (a) Equalities

This report has been considered under the Corporate Equalities Impact Assessment (EqIA) process with the following outcome:

YES – Assessed as relevant and an EqIA is required.

NO – This report does not introduce a new policy, function or strategy or recommend a substantive change to an existing policy, function or strategy. Therefore, assessed as not relevant and no EqIA is required. Provide any other relevant reasons why an EqIA is not necessary/screening statement.

### (b) Equality Outcomes

Χ

How does this report address our Equality Outcomes?

Equalities Outcome	Implications
People, including individuals from the above protected characteristic groups,	None
can access HSCP services.	
Discrimination faced by people covered by the protected characteristics	None
across HSCP services is reduced if not eliminated.	
People with protected characteristics feel safe within their communities.	None
People with protected characteristics feel included in the planning and	None
developing of services.	
HSCP staff understand the needs of people with different protected	None
characteristic and promote diversity in the work that they do.	
Opportunities to support Learning Disability service users experiencing gender	None
based violence are maximised.	
Positive attitudes towards the resettled refugee community in Inverclyde are	None
promoted.	

## (c) Fairer Scotland Duty

Χ

If this report affects or proposes any major strategic decision: -

Has there been active consideration of how this report's recommendations reduce inequalities of outcome?

YES – A written statement showing how this report's recommendations reduce
inequalities of outcome caused by socio-economic disadvantage has been
completed.
NO - Assessed as not relevant under the Fairer Scotland Duty for the follogical

NO – Assessed as not relevant under the Fairer Scotland Duty for the following reasons: Provide reasons why the report has been assessed as not relevant.

## (d) Children and Young People

Has a Children's Rights and Wellbeing Impact Assessment been carried out?

	YES – Assessed as relevant and a CRWIA is required.
х	NO – Assessed as not relevant as this report does not involve a new policy, function or strategy or recommends a substantive change to an existing policy, function or strategy which will have an impact on children's rights.

## 11.7 Clinical or Care Governance

There are no clinical or care governance issues arising from this report.

## 11.8 National Wellbeing Outcomes

How does this report support delivery of the National Wellbeing Outcomes?

National Wellbeing Outcome	Implications
People are able to look after and improve their own health and wellbeing and	None
live in good health for longer.	
People, including those with disabilities or long-term conditions or who are frail	None
are able to live, as far as reasonably practicable, independently and at home or	
in a homely setting in their community	
People who use health and social care services have positive experiences of	None
those services, and have their dignity respected.	
Health and social care services are centred on helping to maintain or improve	None
the quality of life of people who use those services.	
Health and social care services contribute to reducing health inequalities.	None
People who provide unpaid care are supported to look after their own health	None
and wellbeing, including reducing any negative impact of their caring role on	
their own health and wellbeing.	
People using health and social care services are safe from harm.	None
People who work in health and social care services feel engaged with the work	None
they do and are supported to continuously improve the information, support,	
care and treatment they provide.	
Resources are used effectively in the provision of health and social care	Effective
services.	financial
	monitoring
	processes ensure resources
	are used in line
	with the Strategic
	Plan to deliver
	services
	efficiently

## 11.9 Environmental/Sustainability

Summarise any environmental / climate change impacts which relate to this report.

Has a Strategic Environmental Assessment been carried out?

	YES – assessed as relevant and a Strategic Environmental Assessment is required.
Х	NO – This report does not propose or seek approval for a plan, policy, programme, strategy or document which is like to have significant environmental effects, if implemented.

## 11.10 Data Protection

Has a Data Protection Impact Assessment been carried out?

	YES – This report involves data processing which may result in a high risk to the rights and freedoms of individuals.
Х	NO – Assessed as not relevant as this report does not involve data processing which may result in a high risk to the rights and freedoms of individuals.

#### 12.0 DIRECTIONS

12.1 Direction Required to Council, Health

**Board or Both** 

Direction to:					
No Direction Required					
2. Inverclyde Council					
3.	NHS Greater Glasgow & Clyde (GG&C)				
4.	Inverclyde Council and NHS GG&C	Χ			

### 13.0 CONSULTATION

13.1 The report has been prepared by the Chief Officer of Inverclyde Health and Social Care Partnership (HSCP) after due consideration with relevant senior officers in the HSCP.

### 14.0 BACKGROUND PAPERS

14.1 2023/24 Revenue Budget paper to Integration Joint Board 20 March 2023 <a href="https://www.inverclyde.gov.uk/meetings/documents/16133/09%20Inverclyde%20IJB%20Budget%202023-24.pdf">https://www.inverclyde.gov.uk/meetings/documents/16133/09%20Inverclyde%20IJB%20Budget%202023-24.pdf</a>

## **INVERCLYDE HSCP**

## **REVENUE BUDGET 2023/24 PROJECTED POSITION**

SUBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
	00.000	74.400	74.004	(0.475)	0.00/
Employee Costs	63,293	74,106	71,931	\ / / -/	-2.9%
Property Costs	1,128	1,349	1,686	337	25.0%
Supplies & Services	7,412	9,840	9,652	(188)	-1.9%
Payments to other bodies	50,866	52,919	54,866	1,947	3.7%
Family Health Services	27,531	28,627	28,627	0	0.0%
Prescribing	19,781	20,076	21,829	1,753	8.7%
Resource transfer	18,975	19,589	19,589	0	0.0%
Income	(23,648)	(29,573)	(30,223)	(650)	2.2%
HSCP NET DIRECT EXPENDITURE	165,337	176,932	177,956	1,024	0.6%
Set Aside	35,398	35,398	35,398	0	0.0%
HSCP NET TOTAL EXPENDITURE	200,735	212,330	213,354	1,024	0.5%

OBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
Strategy & Support Services	3,688	4,405	3,338	(1,067)	-24.2%
Management & Admin	4,860	4,757	4,257	(500)	-10.5%
Older Persons	31,064	31,620	29,527	(2,093)	-6.6%
Learning Disabilities	10,249	11,091	11,079	(12)	-0.1%
Mental Health - Communities	5,139	6,177	5,362	(816)	-13.2%
Mental Health - Inpatient Services	10,328	11,323	12,730	1,407	12.4%
Children & Families	16,809	16,846	20,099	3,253	19.3%
Physical & Sensory	2,906	3,219	3,212	(7)	-0.2%
Alcohol & Drug Recovery Service	2,892	4,291	3,635	(656)	-15.3%
Assessment & Care Management / Health & Community Care	9,801	13,854	13,179	(675)	-4.9%
Criminal Justice / Prison Service	97	97	170	73	0.0%
Homelessness	1,159	1,231	1,595	364	29.6%
Family Health Services	27,402	28,622	28,622	0	0.0%
Prescribing	19,968	20,267	22,020	1,753	8.7%
Resource Transfer	18,975	19,132	19,132	0	0.0%
HSCP NET DIRECT EXPENDITURE	165,337	176,932	177,956	1,024	0.6%
Set Aside	35,398	35,398	35,398	, 0	0.0%
HSCP NET TOTAL EXPENDITURE	200,735	212,330	213,354	1,024	0.5%
FUNDED BY					
NHS Contribution to the IJB	97,181	106,890	107,204	314	0.3%
NHS Contribution for Set Aside	35,398	35,398	35,398	0	0.0%
Council Contribution to the IJB	68,156	70,042	70,752	710	1.0%
HSCP NET INCOME	200,735	212,330	213,354	1,024	0.5%
HSCP OPERATING (SURPLUS)/DEFICIT			1,024		
Anticipated movement in reserves *			5,039		<u> </u>
HSCP ANNUAL ACCOUNTS PROJECTED REPORTING (SURPLUS)/DEFICIT			6,063		

<sup>\*</sup> See Reserves Analysis for full breakdown

## **SOCIAL CARE**

# **REVENUE BUDGET 2023/24 PROJECTED POSITION**

SUBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
SOCIAL CARE					
Employee Costs	37,478	39,649	38,574	(1,075)	-2.71%
Property costs	1,122	1,341	1,678	337	25.13%
Supplies and Services	1,211	1,253	1,261	8	0.64%
Transport and Plant	355	355	324	(31)	-8.73%
Administration Costs	772	851	1,025	174	20.45%
Payments to Other Bodies	50,866	52,919	54,866	1,947	3.68%
Income	(23,648)	(26,326)	(26,976)	(650)	2.47%
SOCIAL CARE NET EXPENDITURE	68,156	70,042	70,752	710	1.01%

OBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
SOCIAL CARE					
Children & Families	12,905	13,502	16,987	3,485	25.81%
Criminal Justice	97	97	170	73	75.26%
Older Persons	31,064	31,620	29,527	(2,093)	-6.62%
Learning Disabilities	9,669	10,413	10,464	51	0.49%
Physical & Sensory	2,906	3,219	3,212	(7)	-0.22%
Assessment & Care Management	2,824	1,929	1,684	(245)	-12.70%
Mental Health	1,735	1,756	1,476	(280)	-15.95%
Alcohol & Drugs Recovery Service	1,017	1,125	762	(363)	-32.27%
Homelessness	1,159	1,231	1,595	364	29.57%
Finance, Planning and Resources	1,949	2,592	2,488	(104)	0.00%
Business Support/Corporate Director	2,831	2,558	2,387	(171)	0.00%
SOCIAL CARE NET EXPENDITURE	68,156	70,042	70,752	710	1.01%

COUNCIL CONTRIBUTION TO THE IJB	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
Council Contribution to the IJB	68,156	70,042	70,752	710	1.01%
Projected Transfer (from) / to Reserves		·	· ·	(710)	

## **HEALTH**

## **REVENUE BUDGET 2023/24 PROJECTED POSITION**

SUBJECTIVE ANALYSIS	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
HEALTH					
Employee Costs	25,815	34,457	33,357	(1,100)	-3.19%
Property	6	8	8	0	0.00%
Supplies & Services	5,074	7,381	7,042	(339)	-4.59%
Family Health Services (net)	27,531	28,627	28,627	0	0.00%
Prescribing (net)	19,781	20,076	21,829	1,753	8.73%
Resource Transfer	18,975	19,589	19,589	0	0.00%
Income	(0)	(3,247)	(3,247)	0	0.00%
HEALTH NET DIRECT EXPENDITURE	97,181	106,890	107,204	314	0.29%
Set Aside	35,398	35,398	35,398	0	0.00%
HEALTH NET DIRECT EXPENDITURE	132,579	142,288	142,602	314	0.22%

		Revised	Projected	Projected	Percentage
OBJECTIVE ANALYSIS	Budget	Budget	Out-turn	Over/(Under)	Variance
OBJECTIVE ANALTOIS	2023/24	2023/24	2023/24	Spend	
	£000	£000	£000	£000	
HEALTH					
Children & Families	3,904	3,344	3,112	(232)	-6.93%
Health & Community Care	6,977	11,925	11,495	(430)	-3.61%
Management & Admin	2,029	2,199	1,870	(329)	-14.97%
Learning Disabilities	580	678	615	(63)	-9.36%
Alcohol & Drug Recovery Service	1,875	3,166	2,873	(293)	-9.26%
Mental Health - Communities	3,404	4,421	3,886	(536)	-12.12%
Mental Health - Inpatient Services	10,328	11,323	12,730	1,407	12.42%
Strategy & Support Services	657	885	755	(130)	-14.69%
Family Health Services	27,402	28,622	28,622	0	0.00%
Prescribing	19,968	20,267	22,020	1,753	8.65%
Financial Planning	1,082	928	95	(833)	0.00%
Resource Transfer	18,975	19,132	19,132	0	0.00%
HEALTH NET DIRECT EXPENDITURE	97,181	106,890	107,204	314	0.29%
Set Aside	35,398	35,398	35,398	0	0.00%
HEALTH NET DIRECT EXPENDITURE	132,579	142,288	142,602	314	0.22%

HEALTH CONTRIBUTION TO THE IJB	Budget 2023/24 £000	Revised Budget 2023/24 £000	Projected Out-turn 2023/24 £000	Projected Over/(Under) Spend £000	Percentage Variance
NHS Contribution to the IJB	132,579	142,288	142,602	314	0.22%
Transfer (from) / to Reserves				(314)	

## Budget Movements 2023/24 Inverclyde HSCP

Investigate HOOD Comples	Approved Budget		Movements		Transfers (to)/	Revised Budget
Inverclyde HSCP - Service	2023/24	Inflation	Virement	Supplementary Budgets	from Earmarked Reserves	2023/24
	£000	£000	£000	£000	£000	£000
	2000	2000	2000	2000		13000
Children & Families	16,809	37	197	(197)	0	16,846
Criminal Justice	97	0	0	Ó	0	97
Older Persons	31,064	0	332	226	0	31,622
Learning Disabilities	10,249	7	641	194	0	11,091
Physical & Sensory	2,906	0	261	52	0	3,219
Assessment & Care Management/ Health & Community Care	9,801	98	(310)	4,266	0	13,855
Mental Health - Communities	5,139	34	164	840	0	6,177
Mental Health - In Patient Services	10,328	94	905	(4)	0	11,323
Alcohol & Drug Recovery Service	2,892	27	274	1,098	0	4,291
Homelessness	1,159	0	56	15	0	1,230
Strategy & Support Services	3,688	2,354	(2,430)	791	0	4,403
Management, Admin & Business Support	4,860	23	(247)	121	0	4,757
Family Health Services	27,402	0	10	1,210	0	28,622
Prescribing	19,968	0	0	299	0	20,267
Resource Transfer	18,975	0	157	0	0	19,132
Set aside	35,398	0	0	0	0	35,398
Totals	200,735	2,674	10	8,911	0	212,330

	Approved Budget		Movements		Transfers (to)/	Revised Budget
Social Care - Service	2023/24	Inflation	Virement	Supplementary Budgets	from Earmarked Reserves	2023/24
	£000	£000	£000	£000	£000	£000
Children & Families	12,905		(40)	637		13,502
Criminal Justice	97		0	0		97
Older Persons	31,064		332	226		31,622
Learning Disabilities	9,669		550	194		10,413
Physical & Sensory	2,906		261	52		3,219
Assessment & Care Management	2,824		(843)	(52)		1,929
Mental Health - Community	1,735		(54)	75		1,756
Alcohol & Drug Recovery Service	1,017		· 18	90		1,125
Homelessness	1,159		56	15		1,230
Strategy & Support Services	1,949		115	528		2,592
Business Support	2,831		(395)	121		2,557
Totals	68,156	0	Ó	1,886	0	70,042

	Approved Movements				Transfers (to)/	Revised Budget
Health - Service	2023/24	Inflation	Virement	Supplementary Budgets	from Earmarked Reserves	2023/24
	£000	£000	£000	£000	£000	£000
	2000	2000	2000	2000	2000	2000
Children & Families	3,904	37	237	(834)		3,344
Health & Community Care	6,977	98	533	4,317		11,925
Management & Admin	2,029	23	147			2,199
Learning Disabilities	580	7	91			678
Alcohol & Drug Recovery Service	1,875	27	256	1,008		3,166
Mental Health - Communities	3,404	34	218	765		4,421
Mental Health - Inpatient Services	10,328	94	905	(3)		11,324
Strategy & Support Services	657	6	102	120		885
Family Health Services	27,402		10	1,210		28,622
Prescribing	19,968			299		20,267
Financial Planning	1,082	2,348	(2,646)	143		927
Resource Transfer	18,975		157			19,132
Set aside	35,398					35,398
Totals	132,579	2,674	10	7,025	0	142,288



#### INVERCLYDE INTEGRATION JOINT BOARD

#### **DIRECTION**

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014

**THE INVERCLYDE COUNCIL** is hereby directed to deliver for the Inverciyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 2, Part 2 of the Inverclyde Health and Social Care Partnership

Integration Scheme.

Functions: All functions listed in Annex 2, Part 1 of the Inverclyde Health and Social Care Partnership

Integration Scheme.

## Associated Budget:

Budget
2023/24
£000
39,649
1,341
1,253
355
851
52,919
(26,326)
70,042
710
314
1,024

OBJECTIVE ANALYSIS	Budget 2023/24 £000
SOCIAL CARE	
Children & Families	13,502
Criminal Justice	97
Older Persons	31,620
Learning Disabilities	10,413
Physical & Sensory	3,219
Assessment & Care Management	1,929
Mental Health	1,756
Alcohol & Drugs Recovery Service	1,125
Homelessness	1,231
Finance, Planning and Resources	2,592
Business Support	2,558
SOCIAL CARE NET EXPENDITURE	70,042

This direction is effective from 13 May 2024

<sup>\*</sup> to be funded by reserves held for IJB



Budget 2023/24

£000

#### INVERCLYDE INTEGRATION JOINT BOARD

### **DIRECTION**

ISSUED UNDER S26-28 OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014

**GREATER GLASGOW & CLYDE NHS HEALTH BOARD** is hereby directed to deliver for the Inverciyde Integration Joint Board (the IJB), the services noted below in pursuance of the functions noted below and within the associated budget noted below.

Services will be provided in line with the IJB's Strategic Plan and existing operational arrangements pending future directions from the IJB. All services must be procured and delivered in line with Best Value principles.

Services: All services listed in Annex 1, Part 2 of the Inverclyde Health and Social Care

Partnership Integration Scheme.

Functions: All functions listed in Annex 1, Part 1 of the Inverciyde Health and Social Care

**OBJECTIVE ANALYSIS** 

HEALTH

Partnership Integration Scheme.

### Associated Budget:

SUBJECTIVE ANALYSIS	Budget 2023/24
	£000
HEALTH	
Employee Costs	34,457
Property costs	8
Supplies and Services	7,381
Family Health Services (net)	28,627
Prescribing (net)	20,076
Resources Transfer	19,589
Income	(3,247)
HEALTH NET DIRECT EXPENDITURE	106,890
Set Aside	35,398
NET EXPENDITURE INCLUDING SCF	142,288

Children & Families	3,344
Health & Community Care	11,925
Management & Admin	2,199
Learning Disabilities	678
Alcohol & Drug Recovery Service	3,166
Mental Health - Communities	4,421
Mental Health - Inpatient Services	11,323
Strategy & Support Services	885
Family Health Services	28,622
Prescribing	20,267
Financial Planning	928
Resource Transfer	19,132
HEALTH NET DIRECT EXPENDITURE	106,890
Set Aside	35,398
NET EXPENDITURE INCLUDING SCF	142,288

Health Transfer from EMR	314

## **APPENDIX 6**

# HSCP Transformation Board IJB Transformation Fund Monitoring Report

Total Fund Balance as at 1 April 2023 1,838,882

Balance committed to date 1,258,910

Balance uncommitted 579,972

Proje ct No	Project Title	Service Area	Service Manager	Approved IJB/TB	Social Care/ Health Spend	Updated Agreed Funding (see amendment tab for detail)	2021/22 Spend	2022/23 Spend	2023/24 Spend	Balance to spend Updates
035	Review of Care and Support at Home. 12 month fixed term posts 0.5wte Grade 10 Project Lead and 2wte Grade 5s	Health & Community Care	Joyce Allan	ТВ	Social Care	98,600	9,715	32,621	56,264	0 Spend complete
036	CLDT Review Team and TEC response. 1wte Social worker post and 1wte Social Work assistant, both f/t 12 months.	CLDT	Laura Porter	ТВ	Social Care	95,580	7,522	68,432	20,123	(497) Spend complete
037	Planning & Redesign Support Officer - will be responsible for the Locality Planning and Community Engagement Work with a focus also on the Business Support Review. £131k over 2 years.	Planning	Scott Bryan	IJB	Health	131,000		34,884	62,523	33,593 Post filled 12 September 22.
038	Ipromise - Mind of my own - digital resource to allow young people to access software 24/7.	Children's Services	Lesley Ellis	ТВ	Social Care	53,176		35,949		Only the option of 2 year contract rather than the 3 years. Remaining costs will be incurred in year 3.
039	SWIFT replacement project - backfill	HSCP wide	Marie Keirs	IJB	Social Care	497,729				497,729 Recruitment delayed due to ongoing Discovery process due diligence
040	C&F Spend to Save. Recruitment of 5 x temp SWAs. Staffing increase would allow capacity to undertake wellbeing assessments/short term work with a view to reducing placement pressures.	Children's Services	Jonathan Hinds	IJB	Social Care	179,760		14,382	165,368	Alan Stevenson has confirmed 1wte started 30/1/23, 2.5wte started 27/2/23 and remaining 1.5wte started 10/4/23.
041	Learning Academy - newly qualified social worker supported year and practice teaching hub. 2 year project.	Strategy & Support Services	Arlene Mailey	ТВ	Social Care	53,690		6,190	28,329	19,171 Staff member in post from 10 January 23.
042	Band 3 Inpatient Phlebotomy post for 1 year, part of the plan to address issues raised by the Deanery visit.	Mental Health Services	Katrina Phillips	ТВ	Health	32,000			22,975	9,025 Post filled 14/8/23.
043	OPMH Clinical Fellows, share of 6wte Clinical Fellows across GG&C to address recruitment issues within medical staffing. 18-24 month posts.	Mental Health Services	Katrina Phillips	ТВ	Health	58,000		18,424	18,073	21,503 Posts filled September 2022.
044	MH Peer Support Worker B3, bal of funding for 1 year to develop local peer support model.	Mental Health Services	Katrina Phillips	ТВ	Health	16,000			16,540	(540) Person in post from 1 April 2024. COMPLETE, Small overspend that requires to be allocated.
045	CAMHS Clinical Nurse Specialist - 2 year post 1wte Band 7 and 0.2wte Band 3 admin (inc IT equipment and phone)	C&F	Jonathan Hinds/Lynn Smith	IJB	Health	136,434			52,200	84,234 Band 3 admin post started 1/4/23. Band 7 started 4/7/23.
046	Maximising Independence - Make Early Contact Count and Supporting self management Community of Practice. 1wte Band 5 18 months and training.	All	Debbie Maloney/Ann Murray	ТВ	Health	85,060			15,013	70,047 Post filled from 10/11/23.
047	The Lens have partnered with Inverclyde HSCP, including The Promise Team to develop an Ideas to Action Programme which will support Inverclyde's vision and ambition to deliver The Promise and improve outcomes for children and young people.	C&F	Jonathan Hinds	ТВ	Social Care	50,000				50,000 Bids submitted and agreed.

## **APPENDIX 7**

## **INVERCLYDE HSCP - CAPITAL BUDGET 2023/24**

		Current year				Future years			
Project Name	Est Total Cost	Actual to 31/03/23	Rudaeti	Revised Estimate 2023/24	31/12/23			Estimate 2026/27	Future Years
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Social Work									
New Community Hub	9,507	332	2,401	323	147	5,447	3,405	0	0
Swift Upgrade	200	0	200	0	0	200	0	0	0
Social Work Total	9,707	332	2,601	323	147	5,647	3,405	0	0

		Projected						
	Balance at 31	net spend/ (Additions)	Projected balance as at	Earmark for				
EMR type/source	March 2023 £000	2023/24 £000s	31 March 2024 £000s		Health /Council	CO/Head of Service	Responsible officer	Comments
SCOTTISH GOVERNMENT FUNDING - SPECIFIC FUNDS	2000	2000	2000	2000	Trouble / Granton			Commone
Mental Health Action 15	21	(94)	115	115	Health	Katrina Phillips	Katrina Phillips	Fully committed for fixed term posts Fully committed - remaining balance relates to MIST posts,
Alcohol & Drug Partnerships	894	292	602	602	Health	Katrina Phillips	Katrina Phillips	allowable earmarking for use in 24/25 and CORRA income for Residential Rehab project
Primary Care Improvement Programme	156	156	0	0	Health	Alan Best	Pauline Atkinson	Small underspend expected at this stage service are working to identify appropriate spend
Community Living Change	292	178				Alan Best	Laura Porter	Balance is for ongoing committed posts Fully committed - balance to fund costs of committed posts
Winter planning - MDT	253	119	134	134	Health	Alan Best	Debbi Maloney Laura Moore - Chief	and equipment spend 23/24
Winter planning - Health Care Support Worker	331	207	124	124	Health	Laura Moore - Chief Nurse	Nurse	posts commitments
								Care and support at home review commitments plus ongoing
Winter pressures - Care at Home	1,059	378	681	681		Alan Best	Joyce Allan	care at home requirements being progressed.Maximising indep/CM work
Winter pressures - Interim Beds	92	92	0	0	Council	Alan Best	Laura Porter	Complete Any unused funds at year end to be earmarked for
Care home oversight	65	(23)	88	88	Health	Laura Moore - Chief Nurse	Laura Moore - Chief Nurse	continuation of workstreams including Call before you convey
Learning Disability Health Checks	32	(32)	64	64	Health	Alan Best	Laura Porter	To fund central team work re LD Health checks led by East Renfrewshire
			i —					A range of commitments under way to be incurred in
Carers	304	25	279	279	Council	Alan Best	Alan Best	2024/25 financial year with further developments ongoing Any unused funds at year end to be earmarked for
MH Recovery & Renewal	784	389	395	395	Health	Katrina Phillips	Katrina Phillips	continuation of board wide facilities improvement and workforce wellbeing initiatives
Sub-total EXISTING PROJECTS/COMMITMENTS	4,283	1,687	2,596	2,596		·		
Integrated Care Fund	108	0	108	108	Council	Alan Best	Alan Best	Contr to Ind sector lead costs committed 24/25 and 25/26
Delayed Discharge	93	28	65	65	Council	Alan Best	Alan Best	Fully committed - to delay long term care bed reductions in 24/25
Welfare	341	173	168	168	Council	Alan Best	Emma Cummings	Fully committed
								A number of initiatives ongoing wtihin these funds e.g.
Primary Care Support	569	(61)	630	630	Health	Hector McDonald	Pauline Atkinson	Thrive under 5, Smoking prevention, GP premises improvement. Infant feeding
		•						
SWIFT Replacement Project Rapid Rehousing Transition Plan (RRTP)	372 180	210 146	162 34	162 34		Craig Given Alan Best	Marie Keirs Alan Best	For project implementation and contingency Fully committed
LD Estates	500	0	500	500	Council	Alan Best	Laura Porter	Community Hub non capital spend reserve
								For continued support for refugees in Inverclyde area. New
								Scots Team, third sector support, interpreting, education support etc. Income received to fund planned spend over
Refugee Scheme	2,190	(561)	2,751	2,751	Council	Alan Best	Emma Cummings	23/24 and next 3 financial years at this stage School counselling contract being renewed. Commitment
Tier 2 Counselling	329	63	266	266	Council	Jonathon Hinds	Lynn Smith	held for future years
CAMHS Tier 2	100	100	0	0	Health	Jonathon Hinds	Lynn Smith	Complete
Whole Family Wellbeing	486	243	243	243		Jonathon Hinds	Molly Coyle/Lesley Ellis	Staffing structure agreed. Work ongoing to commit remaining balance
Dementia Friendly Inverclyde	9	9	0			Katrina Phillips	Alan Crawford	Fully committed
Contribution to Portner Conital Projects	1,099	4	1,095	1,095	Council	Kata Baska	Craig Given	Community Hub spend reprofiled to later years 500k contribution likely to be during next financial year
Contribution to Partner Capital Projects	1,099	4	1,095	1,095	Coulicii	Kate Rocks	Craig Given	
								Training board led spend for Trauma Informed Practice, MSC students, staff support, Grow your own and ongoing
Staff Learning & Development Fund	404	65					Arlene Mailey	Social work Adult/Child protection training Redesign transition funding. Balance committed for
Homelessness	450	308	142	142	Council	Alan Best	Alan Best	continuation of temp posts in 24/25 To implement the National and Local Autism strategies with
Autism Friendly	157	31	126	126		Alan Best	Alan Best	an aim to create an 'Autism Inclusive Inverclyde'.
Temporary Posts ADRS fixed term posts	675 109	175 45				Various Katrina Phillips	Various Katrina Phillips	Temporary posts over 23/24 and 24/25 financial years For continuation of fixed term posts
National Trauma Training	50	0	50	50	Council	Jonathan Hinds	Laurence Reilly	Balance brought forward. Being considered alongside overall trauma training strategy will be utilised in 24/25
Cost of Living	265	265				Kate Rocks	Marie Keirs	Full spend now incurred.  Third sector now engaged for delivery of wellbeing
Wellbeing Sub-total	15 <b>8,501</b>	14 1,256	7,245	7, <b>245</b>	Council	Alan Best	Alan Best	campaign
TRANSFORMATION PROJECTS	5,001	,,230	7,2-70	,,240				£1.259m of full balance is committed. Spend will be
Transformation Fund Addictions Review	1,739 292	126	1,613 292	1,613 292		Kate Rocks Katrina Phillips	Various Katrina Phillips	incurred over this year and next two financial years Redesign transition funding
Mental Health Transformation	637	88				Katrina Phillips	Katrina Phillips	Fully committed towards ANP service within MH
IJB Digital Strategy	583	353	230	230		Alan Best	Joyce Allan	Analogue to Digital commitments - spending plan ongoing
Sub-total BUDGET SMOOTHING	3,251	567						
Adoption/Fostering/Residential Childcare Prescribing	1,500 1,091	500 0		1,000 1,091		Jonathon Hinds Alan Best	Molly Coyle Alan Best	
Continuing Care	425	142	283	283		Jonathon Hinds	Molly Coyle	
Residential & Nursing Placements LD Client Commitments	1,286 600		1,286 600	1,286 600	Council	Alan Best Alan Best	Alan Best Laura Porter	
Client Commitments - general	605 1,085	85 199		520	Council	Kate Rocks	Craig Given	£0.199m used to fund budget gap for 2023/24
Pay contingency Sub-total Total Farmarked	6,592	926	5,666	5,666		Craig Given	Craig Given	20. 199m used to fulld budget gap for 2023/24
Total Earmarked UN-EARMARKED RESERVES	22,627	4,436		18,191				
General Un-Earmarked Reserves	1,635 <b>1,635</b>	603 <b>603</b>		1,032		Craig Given		£0.603m used to fund budget gap for 2023/24
TOTAL Reserves	24,262	5,039						Projected overspend to be funded from reserves. Allocate
Final projected overspend to be funded from reserves FINAL PROJECTED POSITION	24,262	1,024 <b>6,063</b>	(1,024) 18,199	(1,024) 18,199				at year end